



Office of the Washington State Auditor
Pat McCarthy

Accountability Audit Report

Washington State School Directors' Association

Thurston County

For the period January 1, 2014 through December 31, 2015

Published May 22, 2017

Report No. 1019104





Office of the Washington State Auditor
Pat McCarthy

May 22, 2017

Executive Director
Washington State School Directors' Association
Olympia, Washington

Report on Accountability

Thank you for the opportunity to work with you to promote accountability, integrity and openness in government. The State Auditor's Office takes seriously our role of providing state and local governments with assurance and accountability as the independent auditor of public accounts. In this way, we strive to help government work better, cost less, deliver higher value and earn greater public trust.

Independent audits provide essential accountability and transparency for Association operations. This information is valuable to management, the governing body and public stakeholders when assessing the government's stewardship of public resources.

The attached comprises our report on the Association's compliance and safeguarding of public resources. Our independent audit report describes the overall results and conclusions for areas we examined. We appreciate the opportunity to work with your staff and we value your cooperation during the audit.

Sincerely,

Pat McCarthy
State Auditor
Olympia, WA

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AUDIT SUMMARY

Results in brief

In the areas we audited, Association operations complied with applicable requirements and provided adequate safeguarding of public resources. The Association also complied with state laws and regulations and its own policies and procedures in the areas we examined.

About the audit

This report contains the results of our independent accountability audit of the Washington State School Directors' Association from January 1, 2014 through December 31, 2015.

Management is responsible for ensuring compliance and adequate safeguarding of public resources from fraud, loss or abuse. This includes the design, implementation and maintenance of internal controls relevant to these objectives.

Our audit involved performing procedures to obtain evidence about the Association's uses of public resources, compliance with state laws and regulations and its own policies and procedures, and internal controls over such matters.

In keeping with general auditing practices, we do not examine every transaction, activity or area. Instead, the areas examined were those representing the highest risk of fraud, loss, abuse, or noncompliance. The following areas were examined during this audit period:

- Self-insurance
- Cash receipting
- Billing and adjustments
- Payroll
- Disbursements
- Open public meeting

RELATED REPORTS

Financial

Our opinion on the Association's financial statements is provided in a separate report, which includes the Association's financial statements. That report is available on our website, <http://portal.sao.wa.gov/ReportSearch>.

INFORMATION ABOUT THE ASSOCIATION

The Washington State School Directors' Association serves 1,477 school directors from the state's 295 school districts. The Association provides leadership, advocacy, and empowers its members with knowledge and skills to govern with excellence.

Oversight responsibility for the Association's operations is vested with the independently elected, 16-member Board of Directors. Board Members are elected by the membership at its annual conference. The Board appoints an Executive Director to oversee the Association's daily operations as well as its 16 employees. For the years under audit, the Association operated on annual budgets of approximately \$3.1 million in revenues and 2.8 million in expenditures.

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Information current as of report publish date.

Audit history

You can find current and past audit reports for the Washington State School Directors' Association at <http://portal.sao.wa.gov/ReportSearch>.

ABOUT THE STATE AUDITOR'S OFFICE

The State Auditor's Office is established in the state's Constitution and is part of the executive branch of state government. The State Auditor is elected by the citizens of Washington and serves four-year terms.

We work with our audit clients and citizens to achieve our vision of government that works for citizens, by helping governments work better, cost less, deliver higher value, and earn greater public trust.

In fulfilling our mission to hold state and local governments accountable for the use of public resources, we also hold ourselves accountable by continually improving our audit quality and operational efficiency and developing highly engaged and committed employees.

As an elected agency, the State Auditor's Office has the independence necessary to objectively perform audits and investigations. Our audits are designed to comply with professional standards as well as to satisfy the requirements of federal, state, and local laws.

Our audits look at financial information and compliance with state, federal and local laws on the part of all local governments, including schools, and all state agencies, including institutions of higher education. In addition, we conduct performance audits of state agencies and local governments as well as [fraud](#), state [whistleblower](#) and [citizen hotline](#) investigations.

The results of our work are widely distributed through a variety of reports, which are available on our [website](#) and through our free, electronic [subscription](#) service.

We take our role as partners in accountability seriously, and provide training and technical assistance to governments, and have an extensive quality assurance program.

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