

## **Financial Statements and Federal Single Audit Report**

# **King County Public Hospital District No. 1**

(Valley Medical Center)

For the period July 1, 2020 through June 30, 2022

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## Office of the Washington State Auditor Pat McCarthy

March 30, 2023

Board of Commissioners and Board of Trustees Valley Medical Center Renton, Washington

## **Report on Financial Statements and Federal Single Audit**

Please find attached our report on Valley Medical Center's financial statements and compliance with federal laws and regulations.

We are issuing this report in order to provide information on the District's financial condition.

Sincerely,

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Pat McCarthy, State Auditor Olympia, WA

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## SCHEDULE OF FINDINGS AND QUESTIONED COSTS

## Valley Medical Center July 1, 2021 through June 30, 2022

## **SECTION I – SUMMARY OF AUDITOR'S RESULTS**

The results of our audit of Valley Medical Center are summarized below in accordance with Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance).

## **Financial Statements**

We issued an unmodified opinion on the fair presentation of the basic financial statements in accordance with accounting principles generally accepted in the United States of America (GAAP).

Internal Control over Financial Reporting:

- *Significant Deficiencies:* We reported no deficiencies in the design or operation of internal control over financial reporting that we consider to be significant deficiencies.
- *Material Weaknesses:* We identified no deficiencies that we consider to be material weaknesses.

We noted no instances of noncompliance that were material to the financial statements of the District.

## **Federal Awards**

Internal Control over Major Programs:

- *Significant Deficiencies:* We reported no deficiencies in the design or operation of internal control over major federal programs that we consider to be significant deficiencies.
- *Material Weaknesses:* We identified no deficiencies that we consider to be material weaknesses.

We issued an unmodified opinion on the District's compliance with requirements applicable to each of its major federal programs.

We reported no findings that are required to be disclosed in accordance with 2 CFR 200.516(a).

## **Identification of Major Federal Programs**

The following programs were selected as major programs in our audit of compliance in accordance with the Uniform Guidance.

ALN	Program or Cluster Title
93.461	COVID-19 – HRSA COVID-19 Claims Reimbursement for the Uninsured Program and the COVID-19 Coverage Assistance Fund
93.498	COVID-19 – Provider Relief Fund and American Rescue Plan (ARP) Rural Distribution
97.036	COVID-19 – Disaster Grants – Public Assistance (Presidentially Declared Disasters)

The dollar threshold used to distinguish between Type A and Type B programs, as prescribed by the Uniform Guidance, was \$750,000.

The District qualified as a low-risk auditee under the Uniform Guidance.

## **SECTION II – FINANCIAL STATEMENT FINDINGS**

None reported.

## SECTION III – FEDERAL AWARD FINDINGS AND QUESTIONED COSTS

None reported.

## **INDEPENDENT AUDITOR'S REPORT**

Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with *Government Auditing Standards* 

## Valley Medical Center July 1, 2020 through June 30, 2022

Board of Commissioners and Board of Trustees Valley Medical Center Renton, Washington

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, the financial statements of the Valley Medical Center, as of and for the years ended June 30, 2022 and 2021, and the related notes to the financial statements, which collectively comprise the District's basic financial statements, and have issued our report thereon dated March 29, 2023.

## **REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING**

In planning and performing our audits of the financial statements, we considered the District's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, we do not express an opinion on the effectiveness of the District's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the District's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described above and was not designed to identify all deficiencies in internal control that might be material weaknesses or

significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that were not identified.

Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses.

## **REPORT ON COMPLIANCE AND OTHER MATTERS**

As part of obtaining reasonable assurance about whether the District's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion.

The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

## **PURPOSE OF THIS REPORT**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the District's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the District's internal control and compliance. Accordingly, this communication is not suitable for any other purpose. However, this report is a matter of public record and its distribution is not limited. It also serves to disseminate information to the public as a reporting tool to help citizens assess government operations.

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Pat McCarthy, State Auditor Olympia, WA March 29, 2023

## **INDEPENDENT AUDITOR'S REPORT**

Report on Compliance for Each Major Federal Program and Report on Internal Control over Compliance in Accordance with the Uniform Guidance

## Valley Medical Center July 1, 2021 through June 30, 2022

Board of Commissioners and Board of Trustees Valley Medical Center Renton, Washington

## **REPORT ON COMPLIANCE FOR EACH MAJOR FEDERAL PROGRAM**

## **Opinion on Each Major Federal Program**

We have audited the compliance of Valley Medical Center, with the types of compliance requirements identified as subject to audit in the U.S. *Office of Management and Budget (OMB) Compliance Supplement* that could have a direct and material effect on each of the District's major federal programs for the year ended June 30, 2022. The District's major federal programs are identified in the auditor's results section of the accompanying Schedule of Findings and Questioned Costs.

In our opinion, the District complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2022.

#### **Basis for Opinion on Each Major Federal Program**

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America (GAAS); the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance)* are further described in the Auditor's Responsibilities for the Audit of Compliance section of our report.

We are required to be independent of the District and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on

compliance for each major federal program. Our audit does not provide a legal determination on the District's compliance with the compliance requirements referred to above.

## **Responsibilities of Management for Compliance**

Management is responsible for compliance with the requirements referred to above and for the design, implementation, and maintenance of effective internal control over compliance with the requirements of laws, statutes, regulations, rules and provisions of contracts or grant agreements applicable to the District's federal programs.

## Auditor's Responsibilities for the Audit of Compliance

Our objectives are to obtain reasonable assurance about whether material noncompliance with the compliance requirements referred to above occurred, whether due to fraud or error, and express an opinion on the District's compliance based on our audit. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS, *Government Auditing Standards* and the Uniform Guidance will always detect a material noncompliance when it exists. The risk of not detecting a material noncompliance resulting from fraud is higher than for that resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Noncompliance with the compliance requirements referred to above is considered material, if there is a substantial likelihood that, individually or in the aggregate, it would influence the judgement made by a reasonable user of the report on compliance about the District's compliance with the requirements of each major federal program as a whole.

Performing an audit in accordance with GAAS, *Government Auditing Standards* and the Uniform Guidance includes the following responsibilities:

- Exercise professional judgment and maintain professional skepticism throughout the audit;
- Identify and assess the risks of material noncompliance, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the District's compliance with the compliance requirements referred to above and performing such other procedures as we considered necessary in the circumstances;
- Obtain an understanding of the District's internal control over compliance relevant to the audit in order to design audit procedures that are appropriate in the circumstances and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control over compliance. Accordingly, no such opinion is expressed; and

• We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and any significant deficiencies and material weaknesses in internal control over compliance that we identified during the audit.

## **REPORT ON INTERNAL CONTROL OVER COMPLIANCE**

A *deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A *material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency in internal control over compliance* is a deficiency in *internal control over compliance* is a deficiency or a timely basis. A *significant deficiency in internal control over compliance* is a deficiency or a combination of deficiencies, in internal control over compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our audit was not designed for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, no such opinion is expressed. Our consideration of internal control over compliance was for the limited purpose described in the Auditor's Responsibilities for the Audit of Compliance section above and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies in internal control over compliance and therefore, material weaknesses or significant deficiencies may exist that were not identified.

Given these limitations, during our audit we did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above.

## **Purpose of this Report**

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose. However, this report is a matter of public record and its distribution is not limited. It also serves to disseminate information to the public as a reporting tool to help citizens assess government operations.

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Pat McCarthy, State Auditor Olympia, WA March 29, 2023

## INDEPENDENT AUDITOR'S REPORT

## Report on the Audit of the Financial Statements

## Valley Medical Center July 1, 2020 through June 30, 2022

Board of Commissioners and Board of Trustees Valley Medical Center Renton, Washington

## **REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS**

## **Opinions**

We have audited the accompanying financial statements of the Valley Medical Center, a component unit of the University of Washington, as of and for the years ended June 30, 2022 and 2021, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the financial section of our report.

In our opinion, the accompanying financial statements referred to above present fairly, in all material respects, the financial position of the Valley Medical Center, as of June 30, 2022 and 2021, and the changes in financial position and cash flows thereof for the years then ended in accordance with accounting principles generally accepted in the United States of America.

#### **Basis for Opinions**

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS) and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the District and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

## Matters of Emphasis

As discussed in Note 2 to the financial statements, in 2022, the District adopted new accounting guidance, Governmental Accounting Standards Board Statement No. 87, *Leases*. Our opinion is not modified with respect to this matter.

## **Responsibilities of Management for the Financial Statements**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the District's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

#### Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

Performing an audit in accordance with GAAS and *Government Auditing Standards* includes the following responsibilities:

- Exercise professional judgment and maintain professional skepticism throughout the audit;
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements;
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control. Accordingly, no such opinion is expressed;
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements;

- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the District's ability to continue as a going concern for a reasonable period of time; and
- Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

#### **Required Supplementary Information**

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

#### **Supplementary Information**

Our audits were conducted for the purpose of forming opinions on the financial statements that collectively comprise the District's basic financial statements. The accompanying Schedule of Expenditures of Federal Awards is presented for purposes of additional analysis as required by Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance). This supplementary information is not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

## **OTHER REPORTING REQUIRED BY GOVERNMENT AUDITING STANDARDS**

In accordance with *Government Auditing Standards*, we have also issued our report dated March 29, 2023 on our consideration of the District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the District's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the District's internal control over financial reporting and compliance.

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Pat McCarthy, State Auditor Olympia, WA March 29, 2023

## FINANCIAL SECTION

## Valley Medical Center July 1, 2020 through June 30, 2022

## **REQUIRED SUPPLEMENTARY INFORMATION**

Management's Discussion and Analysis - 2022 and 2021

## **BASIC FINANCIAL STATEMENTS**

Statement of Net Position – 2022 and 2021 Statement of Revenues, Expenses and Changes in Net Position – 2022 and 2021 Statement of Cash Flows – 2022 and 2021 Notes to Financial Statements – 2022 and 2021

## SUPPLEMENTARY AND OTHER INFORMATION

Schedule of Expenditures of Federal Awards – 2022 and 2021 Notes to the Schedule of Expenditures of Federal Awards – 2022 and 2021

Management's Discussion and Analysis

June 30, 2022 and 2021

The following discussion and analysis provides an overview of the financial position and activities of Public Hospital District No. 1 of King County, Washington, dba Valley Medical Center (VMC), for the years ended June 30, 2022 and 2021. This discussion has been prepared by management and is designed to focus on current activities, resulting changes, and current known facts and should be read in conjunction with the financial statements and accompanying notes that follow this section.

VMC is a discretely presented component unit of the University of Washington and part of UW Medicine, which includes UW Medical Center, Harborview Medical Center (Harborview), UW Physicians Network dba UW Neighborhood Clinics (UWNC), UW Physicians (UWP), the UW School of Medicine (the School), and Airlift Northwest (Airlift).

#### **Using the Financial Statements**

This annual report consists of two parts – management's discussion and analysis and the basic financial statements. VMC's basic financial statements consist of three statements: statements of net position; statements of revenues, expense, and changes in net position; and statements of cash flows. These financial statements and related notes provide information about the activities of VMC, including resources held by VMC but restricted for specific purposes by contributors, grantors, or enabling legislation.

The statements of net position includes all of VMC's assets and liabilities, using the accrual basis of accounting, as well as an indication about which assets can be used for general purposes and which are designated for a specific purpose. The statements of net position also include deferred inflows and outflows of resources as well as information to evaluate the capital structure of VMC and assess the liquidity and financial flexibility of VMC.

The statements of revenues, expenses, and changes in net position report all of the revenues and expenses during the time period indicated. Net position, the difference between the sum of assets and the sum of liabilities and deferred inflows and outflows, is one way to measure the financial health of VMC and whether the organization has been able to recover all its costs through net patient service revenue and other revenue sources.

The statements of cash flows report the cash provided by VMC's operating activities, as well as other cash sources and uses, such as investment income and cash payments for capital additions and improvements. These statements provide meaningful information on how VMC's cash was generated and what it was used for.

#### Results of Operations for Fiscal Year 2022 and 2021

The novel coronavirus (COVID-19) was identified in China in December 2019 and was identified in Washington in January 2020 and has spread globally creating an international pandemic, which has significantly impacted the economic conditions at a local, national, and international level. On February 29, 2020, the Governor of the state of Washington declared a state of emergency as a result of the pandemic and the forecasted potential surge of COVID-19 patients and VMC stood up Incident Command on the same day to manage all the efforts related to COVID-19. On March 13, 2020, President Trump declared a national state of emergency, ordering all states to establish emergency operations and authorizing the use of federal funds.

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Management's Discussion and Analysis

June 30, 2022 and 2021

In accordance with direction and mandates from the Governor, starting on March 18, 2020, VMC canceled or postponed all elective procedures and closed some clinics and ambulatory departments. On May 18, 2020, the Governor changed the restrictions on elective procedures allowing VMC to resume elective procedures. The cancellation of elective procedures from mid-March to mid-May had a significant impact on volumes and revenues for fiscal year 2020. VMC received government funding to aid in the reimbursement of additional expenses and the recovery of lost revenues, which were presented in the financial results for fiscal year 2021 and 2022. Throughout fiscal year 2021 and 2022, there has been several surges of COVID-19 patients. VMC continued the efforts to treat COVID-19 patients while maintaining "normal" operations.

VMC recorded a \$69.3 million net operating loss for fiscal year 2022; this is a change of \$47.8 million from the net operating loss of \$21.5 million in 2021. In 2022, VMC's net position decreased by \$59.0 million to \$224.0 million from \$283.0 million. The net operating loss in 2022 was primarily due to increased cost of labor and supplies due to COVID-19 and high census and lower patient service revenues from lower volumes and higher governmental payers. The chart below is a summary of the statements of revenue, expenses, and changes in net position for the past three years.

	 2022	2021 (In thousands)	2020
Total operating revenues Total operating expenses	\$ 797,416 866,685	780,818	707,034 746,971
Operating loss	 (69,269)	(21,495)	(39,937)
Property tax revenue Interest income Interest and amortization expense Investment (loss) income, net Other federal and state funding Other, net	 24,965 1,779 (16,683) (8,193) 11,583 (3,188)	24,373 2,837 (16,222) (2,231) 19,855 (2,618)	24,003 4,270 (13,961) 4,516 30,041 (2,217)
Nonoperating income	 10,262	25,994	46,652
Change in net position	(59,007)	4,499	6,715
Net position, beginning of year	 283,046	278,547	271,832
Net position, end of year	\$ 224,040	283,046	278,547

Performance for fiscal year 2022 and 2021 is primarily being driven by:

- Inpatient days increased 2% from 2021 to 2022 and 6% from 2020 to 2021
- During fiscal year 2021, VMC had to place restrictions on elective surgeries & procedures due to surges of COVID-19 patients from November 23, 2020 to January 31, 2021. Incident Command continues its

Management's Discussion and Analysis

June 30, 2022 and 2021

operations in fiscal year 2021 and 2022. Throughout fiscal year 2022, VMC has experienced high census and surges in the inpatient areas and decisions were made to limit some elective surgeries & procedures as needed to ensure there were staff to care for patients appropriately.

- VMC stood up a mass vaccination site in December 2020 to provide COVID-19 vaccines to employees, patients, and the general public. VMC closed the mass vaccination site in February 2022.
- In fiscal year 2022, all clinic visits were back to 2019 levels. Other areas such as inpatients, surgery cases, and emergency room visits were still not back to 2019 levels. Due to the pandemic, VMC experienced longer length of stay and high acuity patients.
- Starting in March 2020 and continuing through fiscal year 2021, VMC's expenses increased significantly
  due to spending for resources, including, but not limited to, personal protective equipment (PPE) supplies,
  setting up testing sites for COVID-19, testing fees for COVID-19, setting up a vaccination clinic for
  COVID-19 vaccines and additional compensation for front line nurses. In fiscal year 2022, contract labor
  expenses increased significantly from \$7.9 million in 2021 to \$34.9 million in 2022 due to high utilization of
  agency personnel and higher hourly rates demanded by market. VMC stayed nimble and reduced
  expenses such as consulting and travel expenditures. Growth initiatives such as the cancer center and new
  clinics have been put on pause.
- VMC experienced a decline in the contract pharmacies program. Revenue decreased 25% from 2021 by \$13.0 million to \$39.5 million.
- VMC continued to invest in information technology. The primary project underway during fiscal year 2021 and continuing into fiscal year 2022 is the transformation of financial and supply chain system from McKesson to Infor Cloudsuite. The Infor Cloudsuite system is branded as "Compass" at VMC. Compass phase I went live on June 2, 2021 for MyFinancial/My Supplies. Compass phase II for MyBudget, also known as dEPM, went live in February 2022.

The chart below represents the key performance statistics for the last three years.

	2022	2021	2020
Available beds	331	330	331
Discharges	15,627	16,098	16,924
Patient days	82,352	81,114	76,758
Average length of stay	5.27	5.04	4.54
Occupancy	68 %	67 %	66 %
Case mix index (CMI)	1.82	1.75	1.66
Surgery cases	10,828	12,198	11,830
Emergency room visits	80,237	72,175	77,344
Primary care clinic visits	245,758	229,698	215,586
Specialty/urgent care clinic visits	456,191	431,167	412,411
Full time equivalents (FTEs)	3,646	3,524	3,451
Births	2,654	3,017	3,287

Management's Discussion and Analysis

June 30, 2022 and 2021

#### Total Operating Revenues

Total operating revenues consist primarily of net patient service revenue and other operating revenues. Net patient service revenues are recorded based on standard gross charges less contractual adjustments, financial assistance, and an allowance for uncollectible accounts. VMC has agreements with federal and state agencies and commercial insurers that provide for payments at amounts different from gross charges. The differences between gross charges and contracted payments are identified as contractual adjustments. VMC provides care at no charge or reduced charges to patients who qualify under VMC's financial assistance policy. VMC also estimates the amount of patient responsibility in accounts receivable that will become uncollectible, which is reported as a reduction of operating revenues. The difference between gross charges and the estimated net realizable amounts from payers and patients is recorded as a contractual allowance or bad debt adjustment to charges. The resulting net patient service revenue is shown in the statements of revenues, expenses, and changes in net position.



Net patient service revenue comprises inpatient and outpatient revenue. Outpatient revenue consists of both hospital-based and clinic network revenue. Other operating revenue comprises hospital-related revenues, such as the pharmacies and the cafeteria.

VMC's payer mix is a key factor in the overall financial operating results. The chart above illustrates gross payer mix for 2022. For the years ended June 30, 2022, 2021, and 2020, Medicaid revenue represented 21% in 2022, and 20% in 2020 and 2021. For the years ended June 30, 2022, 2021, and 2020, Medicare revenue

Management's Discussion and Analysis

June 30, 2022 and 2021

represented 41.6%, 40.0%, and 39.5%, respectively. The shift in payer mix was from Commercial to Medicare & Medicaid, and the shift was primarily due to the aging population within the district, as well as likely migration into the district. The COVID-19 pandemic is also a contributing factor for the payer mix shift.

Reimbursement from government payers is generally below commercial rates, and reimbursement rules are complex and subject to both interpretation and settlements.

For the years ended June 30, 2022, 2021, and 2020, VMC's total operating revenues were \$797.4 million, \$780.8 million, and \$707.0 million composed of \$730.6 million, \$707.4 million, and \$640.0 million in net patient service revenue and \$66.8 million, \$73.4 million, and \$67.1 million in other operating revenue, respectively.

In fiscal year 2020, operating revenue was reduced in March to May due to cancellation of elective procedures and surgeries and closures of clinics in response to COVID-19 pandemic. In fiscal year 2021, the increase in operating revenue is due to resuming most of the delayed procedures from March to May 2020. The increase in other operating revenue is attributed to increases in contract pharmaceutical volumes. In fiscal year 2022, the increase in operating revenue was due to high inpatient census and very busy urgent care clinics. The decrease in other operating revenue is attributable to decreases in contract pharmaceutical volumes.

#### Total Operating Expenses

Total operating expenses were \$866.7 million for the year ended June 30, 2022 compared to \$802.3 million for the year ended June 30, 2021. The composition of fiscal year 2022 operating expenses is illustrated in the pie chart below.



Management's Discussion and Analysis

June 30, 2022 and 2021

**Salaries and wages** increased \$55.2 million from \$408.5 million in fiscal year 2021 to \$463.7 million in fiscal year 2022. The increase was primarily related to contractually agreed upon wage increases; and additional significantly more expensive labor costs in response to the COVID-19 pandemic and high inpatient census.

Salaries and wages increased \$26.7 million from \$381.8 million in fiscal year 2020 to \$408.5 million in fiscal year 2021. The increase was primarily related to contractually agreed-upon wage increases; and additional expensive labor costs in response to the COVID-19 pandemic.

**Employee benefits** increased \$3.6 million from \$104.9 million in fiscal year 2021 to \$108.5 million in fiscal year 2022 and increased \$11.4 million from \$93.5 million in fiscal year 2020 to \$104.9 million in fiscal year 2021. Employee benefit costs are a function of employment. In fiscal year 2022, benefits increased by 3% while salaries and wages increased by 14%. The most notable increase in salaries and wages were agency labor, which increased by \$27.0 million from \$7.9 million in 2021 to \$34.9 million in 2022. Excluding agency labor, salaries and wages was increased by 7%. In fiscal year 2021, benefits increased by 12% while salaries and wages increased by 7%.

**Purchased services** expense, which consists of professional and consulting fees, decreased \$0.2 million from \$92.5 million in fiscal year 2021 to \$92.3 million in fiscal year 2022 and increased \$1.4 million from \$91.2 million in fiscal year 2020 to \$92.5 million in fiscal year 2021. The decrease between fiscal year 2021 and 2022 is attributed to the lower lab fees for COVID-19 testing, and cost containment efforts to non-mission critical expenses. The increase between fiscal year 2020 and 2021 is attributed to the additional lab fees for COVID-19 testing, additional rental expenses and contracted services agreements executed prior to the pandemic for various growth projects, and additional consulting fees from implementation of phase I of Compass.

**Supplies and other expense** include medical and surgical supplies, pharmaceutical supplies, insurance, taxes, and other expenses. In total, these expenses increased \$6.0 million from \$152.4 million in fiscal year 2021 to \$158.4 million in fiscal year 2022. Supplies and other expenses increased \$5.3 million from \$147.1 million in fiscal year 2020 to \$152.4 million in fiscal year 2021. The increases in both years are attributed to increased volumes, additional PPE supplies and equipment rentals in response to the COVID-19 pandemic.

**Depreciation and amortization expense** decreased \$0.2 million from \$44.0 million in fiscal year 2021 to \$43.8 million in fiscal year 2022 and increased \$6.6 million from \$33.4 million in fiscal year 2020 to \$44.0 million in fiscal year 2021. The decrease between 2021 and 2022 was due to less projects being placed into service due to the delays caused by the pandemic. The increase between 2020 and 2021 was due to lease accounting changes as a result of GASB 87 where 2021 was restated and no longer is comparable to 2020. Before the restatement, there was a decrease of \$1.3 million from 2020 to 2021.

(A Component Unit of the University of Washington)

Management's Discussion and Analysis

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**Nonoperating income (expense)** consists of revenue from property taxes, federal and state funding, interest and investment income offset by interest and amortization expense, and other activities not directly related to patient care. Net nonoperating income decreased \$15.7 million between fiscal years 2021 and 2022, primarily due to \$8.3 million less revenue recognized for federal and state funding in fiscal year 2022 and an increase in investment loss. Net nonoperating income decreased \$20.7 million between fiscal years 2020 and 2021, primarily due to \$10.2 million less revenue recognized related to the federal stimulus program in fiscal year 2021 and a decrease in investment income.

#### Total Margin

Total margin or excess margin is a ratio that defines the percentage of total revenue that has been realized in the form of change in net position and is a common measure of total hospital profitability. Total margin for the fiscal years 2022, 2021, and 2020 compared to the industry median for Standard & Poor's (S&P's) BBB+ rated healthcare systems is illustrated in the bar chart below.



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Management's Discussion and Analysis

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#### **Financial Health**

#### Statements of Net Position

The table below is a presentation of certain condensed financial information derived from VMC's statements of net position as of June 30, 2022, 2021, and 2020.

	 2022	2021	2020
		(In thousands)	
Current assets	\$ 227,094	301,964	307,637
Noncurrent assets:			
Other noncurrent assets	105,776	128,103	144,978
Capital assets, net	498,175	519,455	393,772
Investments, goodwill, intangible assets, and other	 36,587	27,062	3,181
Total assets	867,632	976,584	849,568
Deferred outflow of resources	 12,926	14,033	15,112
Total assets and deferred outflows	 880,558	990,617	864,680
Current liabilities	214,112	218,435	228,881
Noncurrent liabilities	 388,074	436,533	328,062
Total liabilities	602,186	654,968	556,943
Total deferred inflows of resources	54,332	52,603	29,190
Net position	 224,040	283,046	278,547
Total liabilities, deferred inflows,			
and net position	\$ 880,558	990,617	864,680

Total assets were \$867.6 million at June 30, 2022 compared to \$976.6 million at June 30, 2021, a decrease of \$109.0 million, and \$849.6 million at June 30, 2020, an increase of \$127.0 million between 2020 and 2021. The decrease between 2021 and 2022 is attributed to spend down of bond proceeds, repayment of Medicare advanced payments, and use of cash and investments to fund operating expenses. The increases between 2020 and 2021 is attributed to restatement of 2021 financials under GASB 87 which added \$120.5 million right to use assets.

Management's Discussion and Analysis

June 30, 2022 and 2021

#### Current Assets

Current assets consist of cash and cash equivalents and other assets that are expected to be converted to cash within a year. Current assets also include net patient accounts receivable valued at the estimated net realizable amount due from patients and insurers. Total current assets were \$227.1 million at fiscal year-end 2022, compared to \$302.0 million at year-end 2021. Fiscal year 2022 composition of current assets is illustrated in the pie chart below.



Management's Discussion and Analysis

June 30, 2022 and 2021

**Cash and short-term investments** held by VMC consist of cash, cash equivalents, and investments expected to mature in 12 months or less. Cash and short-term investments decreased \$84.2 million in 2022 from \$178.0 million at June 30, 2021 to \$93.8 million at June 30, 2022. The decrease in 2022 was attributed to recoupment of Medicare advanced payments and loss from operations. Cash and short-term investments decreased \$10.9 million in 2021 from \$188.9 million at June 30, 2020 to \$178.0 million at June 30, 2021. The decrease in 2021 was attributed to recoupment of Medicare advanced payment of Medicare advanced payments. Days cash on hand is utilized to evaluate an organization's continuing ability to meet its short-term operating needs. Days cash on hand, including short and long-term investments and noncurrent assets unrestricted for general capital improvements and operations but excluding Medicare advanced payments, as of June 30 for fiscal years 2022, 2021 and 2020 are illustrated in the graph below.



VMC's total days cash on hand, including short and long-term investments and other noncurrent assets unrestricted for general capital improvements and operations but excluding Medicare advanced payments, decreased 24.9 days from 103.7 days at June 30, 2021 to 78.8 days at June 30, 2022 and decreased 9.3 days from 113.0 days at June 30, 2020 to 103.7 days at June 30, 2021. The decrease between 2021 and 2022 was attributed to significant operating loss from very expensive labor costs and deterioration of payer mix. The decrease between 2020 and 2021 was primarily due to increase in expenses for response to the COVID-19 pandemic.

**Net patient accounts receivable** was \$88.5 million as of June 30, 2022, compared to \$80.1 million as of June 30, 2021. The increase of \$8.4 million was driven by growth in revenue and payers were taking longer to process claims. Net patient accounts receivable at June 30, 2021 and 2020 were \$80.1 million and \$77.8 million, respectively. The increase of \$2.3 million was driven by growth in revenue.

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Management's Discussion and Analysis

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Days receivable outstanding illustrates an organization's ability to convert patient service revenue to cash. Days receivable outstanding as of June 30 for fiscal years 2022, 2021, and 2020 are illustrated in the graph below.



VMC's total net days receivable outstanding increased 2.9 days from 41.3 days at June 30, 2021 to 44.2 days at June 30, 2022 and increased 3.2 days from 44.5 days at June 30, 2020 to 41.3 days at June 30, 2021. Net patient accounts receivable days increased between 2021 and 2022 due to longer stays and higher acuity of inpatients. The decrease between 2020 and 2021 represented strong revenue cycle management in 2021.

As of June 30, 2022, 39% of the gross patient accounts receivable balance is due from commercial payers, 55% is due from government payers, including Medicare and Medicaid, 4% is due from self-pay patients, and 2% is due from health exchange insured patients. As of June 30, 2021, 41% of the gross patient accounts receivable balance is due from commercial payers, 53% is due from government payers, including Medicare and Medicaid, 5% is due from self-pay patients, and 1% is due from health exchange insured patients. As of June 30, 2020, 44% of the gross patient accounts receivable balance is due from self-pay patients, and 1% is due from government payers, 51% is due from government payers, including Medicare and Medicaid, 4% is due from commercial payers, 51% is due from government payers, including Medicare and Medicaid, 4% is due from self-pay patients, and 1% is due from self-pay patients.

**Property tax receivable** was \$12.2 million at June 30, 2022 and \$12.0 million at June 30, 2021. The increase of \$0.2 million in 2022 was primarily reflective of increased property values. Property tax receivable was essentially the same amount at \$12.0 million between fiscal year 2020 and 2021.

Management's Discussion and Analysis

June 30, 2022 and 2021

#### Other Noncurrent Assets

**Other noncurrent assets** consist of assets held by VMC for general capital improvements and operations, restricted unspent bond proceeds, and unearned compensation plan arrangements. VMC issued series 2018 bonds on December 18, 2018 that resulted in \$50 million of new bond proceeds to fund capital projects. Restricted unspent bond proceeds were all spent as of June 30, 2022. VMC issued series 2020 bonds on March 17, 2020 to refund series 2010A bonds that eliminated the debt service requirements for revenue bonds. Unearned compensation plan arrangements was at zero balance as of June 30, 2022. As of June 30, 2022, other noncurrent assets only consist of assets held by VMC for general capital improvements and operations in the amount of \$105.8 million.

Total other noncurrent assets decreased \$22.3 million from \$128.1 million at June 30, 2021 to \$105.8 million at June 30, 2022. The decrease in fiscal year 2022 was primarily related to unspent bond proceeds decreasing by \$25.9 million. Total other noncurrent assets decreased \$16.9 million from \$145.0 million at June 30, 2020 to \$128.1 million at June 30, 2021. The decrease in fiscal year 2021 was primarily related to unspent bond proceeds decreasing by proceeds decreasing by \$12.4 million and unearned compensation plan arrangements decreasing by \$6.9 million.

**Capital assets** decreased \$0.8 million during fiscal year 2022 from \$399.0 million at June 30, 2021 to \$398.2 million at June 30, 2022 and increased \$5.2 million during fiscal year 2021 from \$393.8 million at June 30, 2020 to \$399.0 million at June 30, 2021. The decreases in 2022 were due to pause on many capital projects due to the need to preserve cash. The increases in 2021 were primarily due to improvements done in the second floor of the hospital and construction in progress for the cancer center project. VMC has current commitments of \$5.8 million at June 30, 2022 related to various construction projects, equipment purchases and information technology implementations.

**Right to use asset** is a new asset on the Statements of Net Position from the adoption of the GASB 87 accounting standard on leases. Right to use assets are recognized by lessees, as all applicable leases are treated as finance leases and an asset is recorded for the discounted value of the payments required under the lease term. More details are disclosed in the notes to the financial statements. VMC recorded \$120.5 million and \$100.0 million Right to use asset for the years ended June 30, 2021 and 2022, respectively.

**Long-term lease receivable** is also a new asset on the Statements of Net Position from the adoption of the GASB 87 accounting standard on leases. As a lessor for building leases, VMC recorded a \$24.5 million and \$27.9 million long-term lease receivable for the years ended June 30, 2021 and 2022, respectively.

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Management's Discussion and Analysis

June 30, 2022 and 2021

#### Current Liabilities

Current liabilities consist of accounts payable and other accrued liabilities that are expected to be paid within one year. Total current liabilities were \$214.1 million at June 30, 2022, compared to \$218.4 million at June 30, 2021. Fiscal year 2022 composition of current liabilities is illustrated in the pie chart below.



Accounts payable decreased \$6.3 million between June 30, 2021 and June 30, 2022 from \$33.8 million to \$27.5 million and increased \$9.8 million between June 30, 2020 and June 30, 2021 from \$24.0 million to \$33.8 million. Changes in accounts payable are primarily driven by timing of payments to vendors, as well as overall volume growth. The increase between fiscal year 2020 and fiscal year 2021 was also attributed to the implementation of Compass in June 2021 that caused delays in processing invoices. The liability decreased in 2022 as Accounts Payable has been stabilized one year into the Compass. Included in accounts payable as of June 30, 2022 and 2021 were amounts accrued for capital related expenditures of \$2.3 million and \$8.3 million, respectively.

Accrued salaries, wages, and employee benefits increased \$4.3 million from \$87.4 million at June 30, 2021 to \$91.7 million at June 30, 2022 and increased \$18.5 million from \$68.9 million at June 30, 2020 to \$87.4 million at June 30, 2021. Changes in accrued salaries, wages, and employee benefits are related to timing of payments to employees, as well as the overall growth in FTEs due to volume growth and expansion. The increase between 2021 and 2022 was primarily due to increase in FTEs and wage rates. The increase between 2020 and 2021 was primarily due to \$6.5 million deferred FICA tax payable and \$6.3 million 403(b) retirement plan liabilities recorded in 2021.

Management's Discussion and Analysis

June 30, 2022 and 2021

**Other accrued liabilities, including estimated third-party payer settlements,** increased \$14.8 million from \$16.2 million at June 30, 2021 to \$31.0 million at June 30, 2022 and decreased \$15.0 million from \$31.2 million at June 30, 2020 to \$16.2 million at June 30, 2021. The increase in 2022 was due to reserves for fiscal year 2022 cost settlement and fiscal year 2020 interim settlement. The decrease in 2021 was due to payments of fiscal year 2014 to 2016 final settlements and fiscal year 2019 interim settlement.

**Medicare advanced payments** decreased \$24.5 million from \$45.3 million at June 30, 2021 to \$20.8 million at June 30, 2022. It was a new liability recorded in fiscal year 2020. The decrease in fiscal year 2022 was due to recoupment of Medicare advanced payments. VMC applied for six-month advanced payments from Medicare and received \$64.3 million on April 7, 2020 to stabilize its cash position due to lost revenues from the cancellation of elective procedures in response to COVID-19 pandemic. On September 30, 2020, a federal law was signed to extend the deadline for repayment under the Medicare Advanced Payment Program, which would give hospital providers one year from the date of original advance before Medicare can begin to recover the advances and twenty-nine months from the date of the original advance to fully repay the advanced payment without interest. VMC planned to repay the advanced payment by the due date of September 8, 2022 and has completed the repayment on September 7, 2022.

#### Noncurrent Liabilities

Noncurrent liabilities consist of long-term debt, long-term lease liability and other noncurrent liabilities. Total noncurrent liabilities were \$388.1 million at June 30, 2022, compared to \$436.5 million at June 30, 2021.

**Long-term debt** decreased from \$306.4 million at June 30, 2021 to \$292.9 million at June 30, 2022 and decreased from \$317.6 million at June 30, 2020 to \$306.4 million at June 30, 2021. The decrease in 2022 and 2021 was a result of payments made in accordance with debt repayment schedules. Management is not aware of any violations with its debt covenants for the years ended June 30, 2022 and 2021. S&P Global Ratings issued long-term rating of BBB+ to VMC on July 14, 2022.

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Management's Discussion and Analysis

June 30, 2022 and 2021

Long-term debt to capitalization is a ratio used to evaluate the capital structure of healthcare organizations. The graph below shows the long-term debt to capitalization ratio as of June 30 for 2022, 2021, and 2020 and comparison to the S&P BBB+ rated hospitals has been included in the bar chart below.



VMC's long-term debt to capitalization ratio is higher than the stand-alone hospital median due to debt issued to fund several significant construction and information technology initiatives, including the sixth and seventh floor Emergency Services Tower expansion, the Covington Ambulatory Clinic, the implementation of an electronic medical record system, and improvements to the second floor of the main hospital building.

**Long-term lease liability** is a new liability recorded in the Statements of Net Position due to the adoption of the GASB 87 lease accounting standard. VMC recorded \$111.4 million and \$95.2 million for the years ended June 30, 2021 and 2022, respectively.

#### Net Position

**Invested in capital assets, net of related debt** decreased by \$21.0 million from \$118.3 million at June 30, 2021 to \$97.3 million at June 30, 2022 and decreased by \$0.1 million from \$118.4 million at June 30, 2020 to \$118.3 million at June 30, 2021. The decrease in 2022 was due to spend down of \$25.9 million bond proceeds.

**Unrestricted** decreased by \$38.2 million from \$163.6 million at June 30, 2021 to \$125.4 million at June 30, 2022 and increased by \$4.3 million from \$159.3 million at June 30, 2020 to \$163.6 million at June 30, 2021. The decrease in fiscal year 2022 was due to the decrease in net position in the statement of revenues, expenses, and changes in net position. The increase in fiscal year 2021 was due to the increase in net position in the statement of revenues, expenses, and changes in net position and slight decrease in net investment in capital.

Management's Discussion and Analysis

June 30, 2022 and 2021

#### Deferred Outflows and Inflows of Resources

**Deferred outflows of resources** decreased by \$1.1 million from \$14.0 million at June 30, 2021 to \$12.9 million at June 30, 2022. Deferred outflows of resources decreased by \$1.1 million from \$15.1 million at June 30, 2020 to \$14.0 million at June 30, 2021. The decreases in 2022 and 2021 were due to amortization of the deferred amount from the debt refinancing.

**Deferred inflows of resources related to leases** was recorded from the adoption of the GASB 87 lease accounting standard in fiscal year 2022. VMC recorded \$24.9 million and \$28.1 million for the years ended June 30, 2021 and 2022, respectively. The increase of \$3.2 million in 2022 was due to an increase in rental payments for a long-term ground lease.

**Other deferred inflows of resources** decreased \$1.4 million from \$27.7 million at June 30, 2021 to \$26.3 million at June 30, 2022. Deferred inflows of resources decreased \$1.5 million from \$29.2 million at June 30, 2020 to \$27.7 million at June 30, 2021. The decrease in fiscal years 2021 and 2022 was due to amortization of a deferred gain on sale of Valley Professional Center North (VPCN) building and deferred rental income.

#### **Factors Affecting the Future**

#### Economic Uncertainty Facing the Healthcare Industry

The COVID-19 pandemic continues to evolve and the future impact on VMC's operations and financial position remains unknown and difficult to predict. While the future impact of COVID-19 is unknown, the pandemic may impact VMC's patient population, cause volatility in future volumes and impact the delivery of patient care. Depending on the future duration and severity of the pandemic, as well as timing of initiatives to address COVID-19, such as the potential surges and cancellation of procedures and future stimulus measures adopted by local, state, and federal governments, the ultimate impact is uncertain. VMC continues to focus on reducing expenses and recovering lost revenues through all available sources.

The healthcare industry, in general, and the acute care hospital business, in particular, are experiencing significant regulatory uncertainty based, in large part, on legislative efforts to significantly modify or repeal and potentially replace the Patient Protection and Affordable Care Act, as amended by the Health Care and Education Reconciliation Act of 2010 (Affordable Care Act or ACA). It is difficult to predict the full impact of these actions on VMC's future revenues and operations. Changes to the ACA are likely to significantly impact VMC.

However, VMC believes that its ultimate success in increasing profitability depends in part on its success in executing its strategies. In general, these strategies are intended to improve financial performance through the reduction of costs and streamlining how VMC provides clinical care, as well as mitigating the recent negative reimbursement trends being experienced within the market. With a continued focus on patient volumes shifting from inpatient to outpatient settings due to technological advancements and demand for care that is more convenient, affordable, and accessible as well as the industry-wide migration to value-based payment models as government and private payers shift risk to providers, VMC's success at managing costs and delivering care efficiently is paramount.

Management's Discussion and Analysis

June 30, 2022 and 2021

#### Embright LLC

UW Medicine and MultiCare Health System (MultiCare) announced the formation of a new alliance in 2017 to expand access to high-quality healthcare and allow the two organizations to engage in joint activities to further the mission of each organization. UW Medicine, MultiCare, and LifePoint Health formed the Pacific Northwest Clinically Integrated Network, LLC dba Embright, following University board of regent approval in October 2018. As a clinically integrated network in the Pacific Northwest owned by healthcare provider organizations, Embright enables the partners to develop care delivery models that will improve patient care and experience at a more affordable cost. Together, the founding organizations represent 14 hospitals, more than 6,500 providers, and over 600 outpatient sites of care. Embright's broad geographical reach assures that patients will have access to the full continuum of care, including preventive, primary, secondary, tertiary, quaternary, and post acute care. Throughout the network, teams are also implementing evidence-based clinical protocols and care pathways, standardized processes and care management services for complex patients.

#### **Contacting VMC's Financial Management**

This financial report is intended to provide taxpayers, patients, and creditors with a general overview of VMC's finances and operations and to demonstrate VMC's accountability for those finances and the tax funding it receives. You may access VMC's annual and monthly financial information via VMC's website, valleymed.org. VMC also files quarterly financial and statistical reports, as well as other required disclosures with the Municipal Securities Rulemaking Board's Electronic Municipal Market Access at emma.msrb.org.

If you have questions about this report or need additional financial information, please contact VMC's Finance Department via phone at 425.228.3450 or at Attn: Chief Financial Officer, PO Box 50010, Renton, Washington 98058.

(A Component Unit of the University of Washington)

#### Statements of Net Position

#### June 30, 2022 and 2021

Assets	2022	2021
Current assets:		
Cash and cash equivalents \$	76,658,253	152,699,515
Short-term investments	17,135,117	25,335,479
Accounts receivable, less allowance for uncollectible accounts		
of \$18,150,643 in 2022 and \$18,587,950 in 2021	88,510,381	80,102,677
Property tax receivable	12,248,227	11,987,874
Supplies inventory	10,397,889	9,437,924
Prepaid expenses and other assets	22,144,176	22,400,423
Total current assets	227,094,043	301,963,892
Long-term investments	138,568	150,456
Other noncurrent assets:		
Unrestricted for general capital improvements and operations	105,776,125	102,228,033
Restricted unspent bond proceeds	, , <u> </u>	25,853,206
Restricted under unearned compensation plan arrangements		21,363
Total other noncurrent assets	105,776,125	128,102,602
Capital assets:		
Land	14,025,533	14,025,533
Construction in progress	31,173,588	62,192,820
Depreciable capital assets, net of accumulated depreciation	353,001,560	322,777,224
Total capital assets	398,200,681	398,995,577
Right to use asset, net of accumulated amortization	99,974,032	120,459,406
Goodwill, intangible assets, and other	8,511,204	2,368,054
Long-term lease receivable	27,936,872	24,544,038
Total assets	867,631,525	976,584,025
Deferred outflow of resources	12,926,004	14,033,230
Total assets and deferred outflows \$	880,557,529	990,617,255

(A Component Unit of the University of Washington)

Statements of Net Position

June 30, 2022 and 2021

Liabilities and Net Position	_	2022	2021
Current liabilities:			
Accounts payable	\$	27,455,619	33,834,692
Accrued salaries, wages, and benefits		91,749,640	87,366,801
Other accrued liabilities, including estimated third-party payer			
settlements		31,026,236	16,165,875
Interest, patient refunds, and other		18,175,133	13,182,907
Current portion of long-term debt		11,185,000	8,615,517
Current portion of lease liability		13,719,162	14,004,637
Medicare advanced payments	_	20,801,144	45,265,010
Total current liabilities		214,111,934	218,435,439
Unearned compensation plan		_	21,363
Long-term debt, net of current portion		292,866,411	306,418,400
Long-term lease liability		95,207,428	111,436,651
Other long-term liabilities	_		18,655,770
Total liabilities		602,185,773	654,967,623
Deferred inflow of resources related to leases		28,053,329	24,880,215
Other deferred inflows of resources		26,278,672	27,723,016
Net position:			
Invested in capital assets, net of related debt		97,276,249	118,300,804
Restricted:			
Expendable for specific operating activities		1,337,483	1,112,496
Unrestricted	_	125,426,023	163,633,101
Total net position		224,039,755	283,046,401
Total liabilities, deferred inflows, and net position	\$	880,557,529	990,617,255

See accompanying notes to basic financial statements.

(A Component Unit of the University of Washington)

#### Statements of Revenues, Expenses, and Changes in Net Position

Years ended June 30, 2022 and 2021

	_	2022	2021
Operating revenues: Net patient service revenue (net of VMC's provision for uncollectible accounts of \$16,792,042 in 2022 and			
\$17,087,893 in 2021)	\$	730,574,615	707,367,697
Other operating revenue	-	66,841,714	73,449,838
Total operating revenues	-	797,416,329	780,817,535
Operating expenses: Salaries and wages Employee benefits		463,655,718 108,459,243	408,510,087 104,859,272
Purchased services		92,315,198	92,532,948
Supplies and other expenses		158,419,306	152,391,359
Depreciation and amortization	-	43,835,758	44,019,353
Total operating expenses	-	866,685,223	802,313,019
Operating loss	_	(69,268,894)	(21,495,484)
Nonoperating income (expense):			
Property tax revenue		24,964,836	24,372,996
Interest income		1,778,761	2,836,680
Interest and amortization expense		(16,683,108)	(16,221,773)
Investment (loss) income, net		(8,192,833)	(2,231,285)
Funding from affiliates Funding to affiliates		8,838,802 (8,893,988)	7,876,038 (7,745,534)
Other federal and state funding		(0,093,988) 11,582,674	19,855,241
Other, net		(1,733,081)	(1,329,229)
Distributions to members		(1,399,815)	(1,418,153)
Net nonoperating income	-	10,262,248	25,994,981
	_		
(Decrease) increase in net position		(59,006,646)	4,499,497
Net position, beginning of year	-	283,046,401	278,546,904
Net position, end of year	\$ _	224,039,755	283,046,401

See accompanying notes to basic financial statements.
Statements of Cash Flows

#### Statements of Casil Flows

# Years ended June 30, 2022 and 2021

	2022	2021
Cash flows from operating activities: Receipts from and on behalf of patients \$ Payments to suppliers and contractors Payments to and on behalf of employees Other cash receipts	699,779,661 (251,746,224) (574,244,545) 68,400,880	684,920,604 (252,912,752) (491,899,525) 74,035,544
Net cash (used in) provided by operating activities	(57,810,228)	14,143,871
Cash flows from noncapital financing activities: Cash received from tax levy Cash received from federal stimulus program Cash received from other federal and state funding Other	24,994,412 2,291,649 9,291,025 (1,023,323)	24,637,869 1,966,858 
Net cash provided by noncapital financing activities	35,553,763	25,675,674
Cash flows from capital and related financing activities: Principal payments on long-term debt and finance lease obligations Interest paid Purchases of capital assets Cash paid on note payable Other	(22,268,091) (14,231,898) (36,217,808) (240,000) (5,434,379)	(10,077,127) (13,447,508) (35,037,573) (240,000) (2,592,198)
Net cash used in capital and related financing activities	(78,392,176)	(61,394,406)
Cash flows from investing activities: Sale of investments and other noncurrent assets Purchases of investments and other noncurrent assets Investment and interest income	158,764,127 (135,935,509) 1,778,761	81,589,728 (25,031,853) 2,836,680
Net cash provided by investing activities	24,607,379	59,394,555
Net (decrease) increase in cash and cash equivalents	(76,041,262)	37,819,694
Cash and cash equivalents, beginning of year	152,699,515	114,879,821
Cash and cash equivalents, end of year \$	76,658,253	152,699,515

# PUBLIC HOSPITAL DISTRICT NO. 1 OF KING COUNTY, WASHINGTON, DBA VALLEY MEDICAL CENTER

(A Component Unit of the University of Washington)

Statements of Cash Flows

Years ended June 30, 2022 and 2021

	_	2022	2021
Reconciliation of operating loss to net cash provided by operating activities:			
Operating loss	\$	(69,268,894)	(21,495,484)
Adjustments to reconcile operating loss to net cash provided by operating activities:			
Depreciation and amortization		43,835,758	33,276,546
Provision for uncollectible accounts		16,792,042	17,087,893
Gain (loss) on sale of capital assets		60,301	(38,520)
Changes in assets and liabilities:			
Accounts receivable		(25,199,746)	(19,409,227)
Supplies inventory		(959,965)	(2,304,311)
Prepaid expenses and other assets		256,247	245,614
Accounts payable		(427,142)	6,509,565
Accrued salaries, wages, and benefits		4,382,838	18,508,217
Other accrued liabilities and estimated third-party			
payer settlements		14,860,361	(15,055,536)
Other liabilities		(5,534,815)	3,708,272
Medicare advanced payments	-	(36,607,213)	(6,889,158)
Net cash (used in) provided by operating activities	\$_	(57,810,228)	14,143,871
Supplemental disclosure of noncash investing, capital, and financing activities:			
(Decrease) increase in accrued capital included in accounts			
payable	\$	(6,044,843)	3,222,103
Net unrealized losses on investments		(9,127,499)	(2,185,113)
(Decrease) increase in right to use assets		(3,901,580)	10,196,472

See accompanying notes to basic financial statements.

Component Unit of the University of Washingto

Notes to Financial Statements

# June 30, 2022 and 2021

# (1) Organization

Public Hospital District No. 1 of King County, Washington (the District) is a Washington municipal corporation established under Chapter 70.44 Revised Code of the State of Washington (RCW). The District includes the majority of the cities of Kent, Renton, and Covington, and portions of Bellevue, Newcastle, Maple Valley, Black Diamond, Auburn, SeaTac, Tukwila, and Federal Way. The District is considered a political subdivision of the State of Washington and is allowed, by law, to be its own treasurer.

The District, dba Valley Medical Center (VMC), and the University of Washington (the University) participate in a Strategic Alliance Agreement. Under this agreement, VMC is a discretely presented component unit of the University, subject to the oversight of a Board of Trustees.

The Board of Trustees oversees the healthcare operations of the District, while a publicly elected Board of Commissioners oversees the District's tax levies and certain nonhealthcare-related functions.

The Board of Commissioners comprises five individuals, each elected by district residents to serve a six year term. The District itself is divided into three subdistricts, each represented by one commissioner. The remaining two commissioners serve as at-large members of the Board of Commissioners. Terms of the subdistrict commissioners are staggered.

The Board of Trustees is designed to include all of the then-current Public Hospital District Commissioners, as well as five trustees who reside within the District Service Area, at least three of whom also reside within the boundaries of the District. In addition, two current or former trustees of the UW Medicine board or a Board of another component unit within UW Medicine and the CEO of UW Medicine and Dean of the University of Washington School of Medicine or his designee also serve on the Board of Trustees. The Board of Trustees members, which included the five elected Board of Commissioners, during fiscal year 2022 were:

Bernie Dochnahl, Chair Erin Aboudara (President of Board of Commissioners/Vice Chair) Carol Barber (Commissioner) Dustin Lambro (Commissioner) Monique Taylor-Swan (Commissioner) Rita Miller (Commissioner) Donna Russell Gary Kohlwes Kathleen Sellick Lawrence Rude Lisa Brandenburg Shamso Issak Todd Starkey

VMC is under the direction of the Chief Executive Officer, who is accountable to the Board of Trustees and UW Medicine's Executive Vice President for Medical Affairs and Dean of the University of Washington School of Medicine.

VMC is comprised of a 341 licensed bed hospital and a network of primary care, specialty care, and behavioral health clinics. The district health system's mission statement states that VMC is "Caring for our community like family."

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June 30, 2022 and 2021

VMC is part of UW Medicine, which includes UW Medical Center, Harborview Medical Center (Harborview), UW Physicians Network dba UW Neighborhood Clinics (the Clinics), UW Physicians (UWP), the UW School of Medicine (the School), and Airlift Northwest (Airlift).

#### Financial Reporting Entity

VMC is a discretely presented component unit of the University under the Strategic Alliance Agreement between the University of Washington and the District, whereby VMC is managed as a component unit of UW Medicine, subject to the oversight of the Board of Trustees.

## (2) Summary of Significant Accounting Policies

## (a) Accounting Standards

The accompanying basic financial statements are prepared in accordance with accounting principles generally accepted in the United States of America for state and local governments as prescribed by the Governmental Accounting Standards Board (GASB) pronouncements and interpretations. VMC uses proprietary fund accounting.

VMC prepares and presents its financial statements in accordance with GASB Statement No. 34, *Basic Financial Statements – and Management's Discussion and Analysis – for State and Local Governments* (GASB 34), known as the "Reporting Model" statement. GASB 34 requires that financial statements be accompanied by a narrative introduction and analytical overview of the reporting entity in the form of "management's discussion and analysis" (MD&A). This reporting model also requires the use of a direct method cash flow statement.

## (b) Basis of Accounting

VMC's financial statements have been prepared using the accrual basis of accounting with the economic resources measurement focus. Under this method of accounting, revenues are recognized when earned and expenses are recorded when liabilities are incurred without regard to receipt or disbursement of cash.

## (c) Use of Estimates

The preparation of financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates. Estimates in VMC's financial statements include patient accounts receivable allowances and third-party payer settlements.

## (d) General Accounts

VMC is required to maintain its financial records on an accounting basis that segregates assets, liabilities, revenues, and expenses in conformity with the State of Washington municipal corporation laws prescribed by the State Auditor under the authority of Chapter 43.09 RCW and the Department of Health in *Accounting and Reporting Manual for Hospitals*, as well as the Board of Commissioners' or

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Notes to Financial Statements

June 30, 2022 and 2021

Board of Trustees' resolutions. Certain accounts maintained separately on the books of VMC have been combined for financial statements presentation.

#### (i) Operating Account

The operating account is used to track current operating assets, liabilities, revenues, and expenses.

#### (ii) Plant and Construction Accounts

These account for land, buildings, and equipment and the proceeds of the 2018 limited tax general obligation bonds. The District transfers sufficient taxation revenues to the bond redemption fund to make principal payments and interest payments on the Series 2011, 2016, 2018, and 2020 bonds.

### (iii) Bond Account

Principal and interest payments on the Series 2011, 2016, 2018, and 2020 bonds are made from this account.

#### (iv) Restricted Accounts

These accounts are maintained to account for restricted donations, gifts, and bequests received from outside sources for specific purposes.

## (e) Cash and Cash Equivalents

Cash and cash equivalents include investments in highly liquid debt instruments with an original maturity of three months or less at the date of purchase, excluding amounts whose use is limited by board designation or by other arrangements under trust agreements.

Custodial credit risk for deposits is the risk that in the event of a financial institution failure, the deposits may not be returned to the depositor. The Federal Deposit Insurance Corporation (FDIC) provides insurance to depositors to guard against custodial credit risk. Under FDIC insurance coverage is provided for account balances up to \$250,000 per depositor, per insured bank. As of June 30, 2022 and 2021, VMC had no bank balances subject to custodial credit risk as any deposits in excess of \$250,000 were covered by collateral held in a multi financial institution collateral pool administered by the Washington Public Deposit Protection Commission.

# (f) Investments

VMC holds investments, as allowed by State law, in the form of bankers' acceptances, repurchase agreements, obligations secured by the U.S. Treasury, other obligations of the United States or its agencies, and certificates of deposit with financial institutions in accordance with state guidelines. Investments are for the funding of future capital improvements, self-insurance liabilities, and operations. In addition, certain funds are restricted by bond indentures to be used solely for debt service. Long-term investments represent unrestricted and undesignated investments with greater than one year to maturity as of June 30, 2022.

Notes to Financial Statements

June 30, 2022 and 2021

VMC accounts for its marketable investments in accordance with GASB Statement No. 31, Accounting and Financial Reporting for Certain Investments and for External Investment Pools, which requires that most investments be reported at fair value. Fair value is determined based on quoted market prices. Investment income, including realized and unrealized gains or losses, and interest income is reported as nonoperating revenue or expense.

## (g) Inventories

Inventories consist primarily of surgical, medical, and pharmaceutical supplies in organized stores at various locations across VMC. Inventories are recorded at the lower of cost (first-in, first-out) or market. Obsolete and uninsurable items are written off.

## (h) Capital Assets

Capital assets are stated at cost at acquisition or if acquired by gift, at fair value at the date of the gift. Additions, replacements, major repairs, and renovations are capitalized. Maintenance and repairs are expensed. The cost of the capital assets sold or retired and the related accumulated depreciation are removed from the accounts, and any resulting gain or loss is recorded.

Depreciation is determined by the straight-line method, which allocates the cost of tangible property ratably over its estimated useful life. VMC's depreciation and useful life policies utilize several methodologies in assigning depreciable lives to assets. Construction projects under \$5 million and equipment and information technology systems' useful lives are typically established by using American Hospital Association guidelines. Projects in excess of \$5 million are assigned useful lives using a composite weighted life provided by external consultants or by facility life analyses performed by external consultants and reviewed by VMC management. The estimated useful lives used by VMC are as follows:

Land improvements
Buildings, renovations, and furnishings
Fixed equipment
Movable equipment
Minor equipment
Leasehold improvements

10 to 20 years 5 to 72 years 5 to 25 years 3 to 20 years 3 to 10 years The shorter of the lease term or useful life of asset

Qualifying interest is capitalized on construction projects as a cost of the related project beginning with commencement of construction and ceases when the construction period ends, and the related asset is placed in service. Effective in fiscal year 2022, VMC adopted GASB 89, Accounting for Interest Cost Incurred Before the End of a Construction Period, and no longer capitalized interest on construction projects.

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# (i) Goodwill, Intangible Assets, and Other

Goodwill, which represents the excess of the cost of an acquired physician practice over the net amounts assigned to acquired assets and assumed liabilities, is currently amortized over the estimated 10 year life of the asset. Goodwill is also reviewed annually for impairment. Intangible assets include items related to the purchase of physician practices. Physician noncompetition agreements are amortized over the terms of the agreements.

# (j) Compensated Absences

VMC employees earn annual leave at rates based on the employee's level of employment, applicable labor agreements, and length of service and sick leave based on hours worked during a biweekly pay period. Annual leave balances, which are limited to two times the annual accrual rate, can be converted to monetary compensation upon employment termination. Sick leave balances, which are unlimited, may be converted to monetary compensation upon employment termination at a percentage of the employees' normal compensation rate based on continuous years of service depending upon the employee's level of employment and the applicable labor agreement. VMC recognizes annual and sick leave liabilities when earned.

Annual leave accrued at June 30, 2022 and 2021 was \$26.8 million and \$24.6 million, respectively. Sick leave accrued as of June 30, 2022 and 2021 was \$6.6 million for both years. The accrued annual and sick leave liabilities are included in accrued salaries, wages, and benefits in the accompanying primary government statements of net position.

# (k) Third-Party Payer Settlements

VMC is reimbursed for Medicare inpatient, outpatient, and rehabilitation services, and for capital and medical education costs during the year either prospectively or at an interim rate. The difference between the interim payments and the reimbursement computed based on the Medicare filed cost report results in an estimated receivable from or payable to Centers for Medicare and Medicaid Services (CMS) at the end of each year.

The Medicare program's administrative procedures preclude final determination of amounts receivable from or payable to VMC until after the cost reports have been audited or otherwise reviewed and settled by CMS. The estimated amounts for unsettled Medicare cost reports are included in other accrued liabilities, including estimated third-party payer settlements in the accompanying statements of net position.

# (I) Classification of Revenues and Expenses

VMC's statement of revenues, expenses, and changes in net position distinguishes between operating and nonoperating revenues and expenses. Operating revenues, such as net patient service revenue, result from exchange transactions associated with providing healthcare services – VMC's primary business. Exchange transactions are those in which each party to the transaction receives and gives up essentially equal values.

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Notes to Financial Statements

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Operating expenses are all expenses, other than financing costs, incurred by VMC to provide healthcare services to patients.

Nonoperating revenues and expenses are recorded for certain nonexchange transactions. These activities include tax levy income, investment activity, funding to/from affiliates, federal and state funding, debt service related to bonds, and other peripheral or incidental transactions.

## (m) Net Patient Service Revenue

VMC has agreements with third-party payers that provide for payments to VMC at amounts different from its established charges. Payment arrangements include prospectively determined rates per discharge, reimbursed costs, discounted charges, and per diem payments. Net patient service revenues are reported at the estimated net realizable amounts from patients, third-party payers, and others for services rendered, including estimated retroactive adjustments under reimbursement agreements with third-party payers.

Retroactive adjustments are accrued on an estimated basis in the period the related services are rendered and adjusted in future periods as final settlements are determined. A summary of the payment arrangements with major third-party payers is as follows:

(i) Medicare

Acute inpatient services rendered to Medicare program beneficiaries are paid at prospectively determined rates per discharge based on Medicare severity diagnosis-related groupings (MS-DRGs), as well as reimbursements related to capital costs. These rates vary according to a patient classification system that is based on clinical, diagnostic, and other factors. Payments for Medicare outpatient services are provided based upon a prospective payment system known as ambulatory payment classifications (APCs). APC payments are prospectively established and may be greater than or less than the primary government's actual charges for its services. The Medicare program utilizes the prospective payment. As with MS-DRGs, CMG payments are prospectively established and may be greater than or less than the or less than VMC's actual charges for its services.

(ii) Medicaid

Inpatient services rendered to Medicaid program beneficiaries are provided at prospectively determined rates per discharge. Outpatient services rendered are provided based upon the APC prospective payment system.

(iii) Commercial

VMC also has entered into payment agreements with certain commercial insurance carriers and preferred provider organizations. The basis for payment to VMC under these agreements includes prospectively determined rates per discharge, discounts from established charges, and prospectively determined daily rates.

# PUBLIC HOSPITAL DISTRICT NO. 1 OF KING COUNTY, WASHINGTON, DBA VALLEY MEDICAL CENTER

(A Component Unit of the University of Washington)

Notes to Financial Statements June 30, 2022 and 2021

# (iv) UW Medicine Accountable Care Network

UW Medicine has formed an accountable care network (ACN) with other healthcare organizations and healthcare professionals to share financial and clinical responsibility for the healthcare of particular populations of patients. VMC is a network member of the UW Medicine ACN and, as such, shares in any risk contract surplus or deficits based on agreed-upon contractual terms. Since its inception, the ACN has entered into various contracts, which include provisions for shared risk as well as shared savings based on achieving certain quality and financial benchmarks. VMC and the other network members share in the financial risk or savings.

# (n) Medicare Advanced Payments and Federal Stimulus Funds

In response to the COVID-19 pandemic, VMC pursued additional sources of liquidity through various federal programs. VMC applied for and received approval for the estimated six months of Medicare payments under Centers for Medicare and Medicaid Services (CMS) Medicare Advanced Payment Program (MAPP). VMC received \$64.3 million on April 7, 2020 which was reflected in Medicare advanced payments in the accompanying statements of net position as of June 30, 2020. On September 30, 2020, a federal law was signed to extend the deadline for repayment under the Medicare Advanced Payment Program, which would give hospital providers one year from the date of the original advance before Medicare can begin to recover the advances and twenty-nine months from the date of the original advance to fully repay the advanced payment without interest. As Medicare recovers the funds through paid claims, VMC will recognize the earned revenue through net patient service revenue. Medicare started on April 9, 2021 to recover the advances by withholding twenty five percent of the claim payments and increased to fifty percent of the claim payments in April 2022. For the fiscal years ended June 30, 2022 and 2021, Medicare recovered and VMC recognized \$36.6 million and \$6.9 million in net patient service revenue, respectively. As of June 30, 2022, VMC recorded \$20.8 million in Medicare advanced payments in current liabilities in the accompanying statements of net position. As of June 30, 2021, VMC recorded \$45.3 million in Medicare advanced payments and \$12.1 million in other long-term liabilities in the accompanying statements of net position.

The federal government passed the Coronavirus Aid, Relief and Economic Security (CARES Act) Provider Relief Fund (PRF) in March 2020. The PRF distributed funds to hospitals and healthcare providers to assist with the COVID-19 response. The PRF payments are to assist with additional expenses associated with COVID-19 and lost revenues associated with lower volumes, canceled procedures and services due to COVID-19. PRF payments consisted of both general and targeted distributions, of which VMC received both type of distributions for a total amount of \$52.2 million. For the years ended June 30, 2022 and 2021, VMC recognized Provider Relief Funds of \$2.3 million and \$19.9 million, respectively, which is reflected in other federal and state funding in the accompanying statements of revenues, expenses and changes in net position. All federal stimulus funds have been recognized and there are no unearned federal stimulus funds in the accompanying statements of net position as of June 30, 2022.

## (o) Financial Assistance

VMC provides care without charge or at amounts less than established charges to patients who meet certain criteria under its financial assistance policy. VMC maintains records to identify and monitor the

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Notes to Financial Statements

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level of financial assistance it provides. These records include charges foregone for services and supplies furnished under its financial assistance policy to the uninsured and the underinsured. Because VMC does not pursue collection of amounts determined to qualify as financial assistance, they are not reported as net patient service revenue. The charges associated with financial assistance provided by VMC were approximately \$17.2 million and \$15.8 million, respectively, for the years ended June 30, 2022 and 2021.

VMC estimates the cost of financial assistance using its cost to charge ratio of 25.4% and 25.7% for the fiscal years ended June 30, 2022 and 2021, respectively. Applying VMC's cost to charge ratio of 25.4% to total financial assistance of \$17.2 million results in a cost of financial assistance of approximately \$4.4 million for the fiscal year ended June 30, 2022. Applying VMC's cost to charge ratio of 25.7% to total financial assistance of \$15.8 million results in a cost of financial assistance of approximately \$4.1 million for the fiscal year ended June 30, 2021.

## (p) Federal Income Taxes

The District, as a political subdivision of the state of Washington, is not subject to federal income taxes under Section 115 of the Internal Revenue Code unless unrelated business income is generated during the year. Since 1983, the District has been deemed a 501(c)(3) entity by the Internal Revenue Service (IRS).

## (q) Deferred Outflows and Inflows of Resources

Deferred outflows of resources consist of the excess of the reacquisition price over the carrying amount of bonds refinanced in fiscal years 2017, 2019, and 2020. This balance is amortized to interest expense through 2040. The balance was \$12.9 million and \$14.0 million at June 30, 2022 and 2021, respectively.

Deferred inflows of resources related to leases consist of lease revenue from the adoption of GASB 87 lease accounting standard effective in fiscal year 2022. VMC leases or subleases land and building suites to physician groups or other medical facilities. VMC recorded \$28.1million and \$24.9 million for the years ended June 30, 2022 and 2021, respectively. The increase of \$3.2 million in 2022 was due to the increase in rental payments for a long-term ground lease.

Other deferred inflows of resources consist of deferred property tax revenue, a deferred gain from the sale of Valley Professional Center North (VPCN), and deferred rental income from the ground lease of Valley Medical Pavilion (VMP). Deferred property tax revenue is recorded in January and amortized to property tax revenue over the calendar year. The balance of the deferred gain on the sale of VPCN is being amortized to other nonoperating income through 2028. The balance of deferred rental income is

Notes to Financial Statements

June 30, 2022 and 2021

being amortized to other nonoperating income through 2119. The following are the components of deferred inflows of resources as of June 30, 2022 and 2021:

		VMC		
	_	2022 2021		
Property tax revenue	\$	12,658,126	12,368,196	
Deferred gain on sale of VPCN		7,118,196	8,785,320	
Deferred rental income VMP	_	6,502,350	6,569,500	
Total deferred inflows of resources	\$	26,278,672	27,723,016	

#### (r) Net Position

Net position of VMC is classified in various components. Net investment in capital assets consists of capital assets net of accumulated depreciation reduced by outstanding borrowings used to finance the purchase or construction of those assets. Restricted for debt service consists of assets restricted, by each revenue bonds' official terms for expenditures of principal and interest. Restricted and expendable for specific operating activities are noncapital net assets that must be used for a particular purpose, as specified by donors external to VMC. Unrestricted net position is the remaining net position that does not meet the definition of net investment in capital assets or restricted.

## (s) Recently Adopted and New Accounting Pronouncements

In June 2017, the GASB issued Statement No. 87, Leases, which is effective for the fiscal year ending June 30, 2022, as amended by the issuance of Statement No. 95. This Statement changes the previous classification of lease arrangements as either operating or capital leases and establishes a single model for lease accounting based on the foundational principle that leases represent a financing transaction associated with the right to use an underlying asset. This Statement applies to contracts that convey the right to use a nonfinancial asset in an exchange or exchange-like transaction for a term exceeding 12 months. Lessees are required to recognize a lease liability and an intangible right-to-use lease asset, and lessors are required to recognize a lease receivable and a deferred inflow of resources. As a result of implementation, VMC applied the standard retroactively to the period ending June 30, 2021. The statement of net position, statement of revenues, expenses and changes in net position, and the statement of cash flows for the fiscal year beginning July 1, 2020 have been restated to conform with the requirement of this statement and current year presentation. Upon adoption of the statement, at July 1, 2020, VMC recognized a beginning balance of lease liabilities and right to use lease assets of \$127.5 million each, in the statements of net position related to lessee arrangements. In addition, VMC recognized lease receivables and deferred inflows of resources of \$25.7 million each in the statements of net position related to lessor arrangements.

In June 2018, the GASB issued Statement No. 89, *Accounting for Interest Cost Incurred before the End of a Construction Period*, which is effective for the fiscal year ending June 30, 2022, as amended by the issuance of Statement No. 95. This Statement requires that interest cost incurred before the end of a construction period be recognized as expense in the period in which the cost is incurred for financial

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Notes to Financial Statements

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statements prepared using the economic resources measurement focus. As a result, these costs are not included in the capitalized cost of capital assets reported by VMC. This Statement is applied on a prospective basis and interest costs capitalized prior to implementation will continue to be recognized as those assets are depreciated. VMC has analyzed the impact of this statement and concluded that the impact was not material.

In May 2020, the GASB issued Statement No. 96, *Subscription-Based Information Technology Arrangements*, which will be effective for the fiscal year ending June 30, 2023. This statement provides guidance on the accounting and financial reporting for subscription-based information technology arrangements (SBITAs). This statement defines a SBITA, establishes that a SBITA results in a right-to-use subscription asset (an intangible asset) and a corresponding subscription liability, provides the capitalization criteria for outlays other than subscription payments (including implementation costs of a SBITA), and requires note disclosures regarding an SBITA. VMC is currently analyzing the impact of this Statement.

# (3) Net Patient Service Revenue

Net patient service revenue is reported at the estimated net realizable amounts from patients, third-party payers, and others for services rendered, including estimated retroactive adjustments and estimated risk share settlements under reimbursement agreements with third-party payers. Retroactive adjustments are accrued on an estimated basis in the period the related services are rendered and adjusted in future periods as final settlements are determined. In 2022 and 2021, net patient service revenue increased approximately \$0.9 million and \$5.2 million, respectively, relating to prior years' net Medicare and Medicaid cost report settlements and revised estimates, including disproportionate share reimbursement.

The following are the components of net patient service revenue for VMC for the years ended June 30, 2022 and 2021:

	-	VMC		
		2022	2021	
Gross patient service revenue	\$	2,551,463,751	2,417,496,779	
Less adjustments to patient service revenue:				
Financial assistance		(17,191,413)	(15,770,886)	
Contractual discounts		(1,786,905,681)	(1,677,270,303)	
Provision for uncollectible accounts		(16,792,042)	(17,087,893)	
Total adjustments to patient service revenue		(1,820,889,136)	(1,710,129,082)	
Net patient service revenue	\$	730,574,615	707,367,697	

# PUBLIC HOSPITAL DISTRICT NO. 1 OF KING COUNTY, WASHINGTON, DBA VALLEY MEDICAL CENTER

(A Component Unit of the University of Washington)

Notes to Financial Statements

June 30, 2022 and 2021

VMC grants credit without collateral to its patients, most of whom are local residents and are insured under third-party payer agreements. The mix of gross patient service revenue and accounts receivable by primary payers as of and for the years ended June 30, 2022 and 2021 were as follows:

	202	2
	VM	С
	Patient service	Accounts
	revenue	receivable
Medicare	42 %	39 %
Medicaid	21	17
Commercial and other	34	38
Self pay	1	4
Exchange (HIX)	2	2
Total	100 %	100 %

	2021		
	VM	С	
	Patient service revenue	Accounts receivable	
Medicare	40 %	34 %	
Medicaid	20	19	
Commercial and other	37	41	
Self pay	2	5	
Exchange (HIX)	1	1	
Total	100 %	100 %	

## (a) Medicaid Certified Public Expenditure Reimbursement

Public hospitals located in the State of Washington that are not certified as critical access hospitals are reimbursed at the "full cost" of Medicaid covered services under the public hospital certified public expenditure (CPE) payment method.

"Full cost" payments are determined using the respective hospital's Medicaid ratio of cost to charges to determine the cost for covered medically necessary services. The costs will be certified as actual expenditures by the hospital and the State claim will be allowed federal match on the amount of the related certified public expenditures. Per CMS-approved Medicaid State Plan, participating hospitals receive only the federal match portion of the allowable costs. VMC recognized \$9.1 million and \$8.0 million in net patient service revenue under this program for the years ended June 30, 2022 and 2021, respectively.

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In addition, VMC receives the federal match portion of Disproportionate Share Payments (DSH), which are the lesser of qualifying uncompensated care cost or the hospital's specific limit. VMC received \$24.3 million and \$19.7 million in DSH funding under this program in fiscal years 2022 and 2021, respectively. VMC recognized \$15.3 million and \$22.7 million in net patient service revenue from DSH funding for the years ended June 30, 2022 and 2021, respectively, in the statements of revenues, expenses, and changes in net position.

CPE payments are subject to retrospective determination of actual costs once VMC's Medicare Cost Report is audited by CMS. CPE program payments are not considered final until the retrospective cost reconciliation is complete, after VMC receives its Medicare Notice of Program Reimbursements (NPR) for the corresponding cost reporting year. To date, beginning with the 2006 CPE year, State Fiscal Years 2006 to 2017 CPE program years have had a final settlement. Fiscal year 2017 final settlement was paid in August 2022. As of June 30, 2022, VMC had estimated payables of \$29.5 million for fiscal years 2017 to 2022. As of June 30, 2021, VMC had estimated payables of \$14.7 million for fiscal years 2017 to 2021, which are included as liabilities in other accrued liabilities, including estimated third-party payer settlements in the accompanying statements of net position.

# (b) Professional Services Supplemental Payment (PSSP) and Provider Access Payment (PAP) Programs

The professional services supplemental payment (PSSP) and provider access payment (PAP) program are programs managed by the Washington State Health Care Authority (WSHCA) benefiting certain public hospitals.

Under the programs, VMC receives supplemental Medicaid payments for the physician and other professional services for which they bill. These supplemental payments equal the difference between the standard Medicaid reimbursement and the upper payment limit allowable by federal law. VMC provides the nonfederal share of the supplemental payments that will be used to obtain the matching federal funds.

VMC recognized net revenue of \$0.6 million and \$0.3 million from the PSSP program for the years ended June 30, 2022 and 2021, respectively. VMC recognized net revenue of \$10.4 million and \$7.1 million from the PAP program for the years ended June 30, 2022 and 2021, respectively. These amounts are included in net patient service revenue in the statements of revenues, expense, and changes in net position.

# (4) Property Tax Revenue

The King County Treasurer acts as an agent to collect property taxes in the county for all taxing authorities. Taxes are levied annually on January 1 on property values as of the prior May 31. Assessed values are established by the county assessor at 100% of fair market value. A revaluation of all property is required every four years.

Taxes are due in two equal installments on April 30 and October 31. Funds are distributed monthly to the District by the County Treasurer as collected.

Notes to Financial Statements

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The District is permitted by law to levy up to \$0.75 per \$1,000 assessed valuation for general district purposes. The Washington State Constitution and Washington State law, RCW 84.55.010, limit the rate. The District may also levy taxes at a lower rate. Greater amounts of tax, above the limit, need to be for a specific capital project and authorized by the vote of the people.

For the calendar year 2022, the District's tax levy rate was \$0.39 per assessed \$1000 in property value pursuant to the District's authorized tax levy in December 2021 resulting in a tax levy of \$25.3 million.

For the calendar year 2021, the District's tax levy rate was \$0.39 per assessed \$1,000 in property value pursuant to the District's authorized tax levy in December 2020 resulting in a tax levy of \$24.7 million.

Property taxes are recorded as receivables when levied. Because State law allows for the sale of property for failure to pay taxes, no estimate of uncollectible taxes is made. Given property taxes are recorded on a calendar-year basis, the property tax receivable balances at June 30, 2022 and 2021 are \$12.2 million and \$12.0 million respectively, and are shown as current assets in the statements of net position. See note 2(q) for deferred inflow for deferred property tax revenue.

Revenues from taxation are \$25.0 million and \$24.4 million for the fiscal years 2022 and 2021, respectively, and are recorded as nonoperating revenue in the statements of revenues, expenses and changes in net position.

The District has pledged its future tax revenues, as well as operating revenues, to repay its limited tax general obligation bonds issued in 2016, 2018 and 2020 to finance construction, other capital improvements, medical equipment and technology, and information technology systems.

## (5) Deposits and Investments

Chapter 39.59 Revised Code of Washington (RCW) authorizes VMC to make investments in accordance with Washington State law. VMC also has a formalized investment policy that VMC may, through formal interlocal agreement, invest funds not immediately required for expenditure with the King County Investment Pool (the Pool) and/or the Washington State Treasurer's Local Government Investment Pool (the LGIP), which are classified as cash equivalents on the statement of net position, or may separately invest such funds in either actively managed individual portfolio or mutual fund accounts that meet all statutory investment requirements.

Eligible investments include obligations secured by the U.S. Treasury, other obligations of the United States or its agencies, certificates of deposit with approved institutions, eligible bankers' acceptances, eligible commercial paper and corporate notes, and repurchase and reverse repurchase agreements. Investments of debt proceeds are governed by the provisions of the debt agreements, which also must meet statutory requirements.

Notes to Financial Statements

June 30, 2022 and 2021

The related required assessed risks for each type of investment are disclosed below.

At June 30, 2022 and 2021, deposits and investments of VMC consist of the following:

	_	2022	2021
Unrestricted cash	\$	47,527,743	125,562,355
Unrestricted investments and cash equivalents:			
U.S. Treasury and agency securities and bonds		109,311,536	105,602,700
Corporate notes		13,633,912	19,629,256
Supranational bonds		—	2,382,006
Investment pools		27,783,727	24,860,735
Municipal bonds	_	100,071	100,006
	_	150,829,246	152,574,703
Restricted assets:			
Cash and cash equivalents		1,351,074	2,281,795
U.S. Treasury and agency securities and bonds		_	3,021,160
Investment pools		_	21,655,174
Other assets	_		21,363
	_	1,351,074	26,979,492
	\$ _	199,708,063	305,116,550

## (a) Credit Risk

Credit risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. VMC's investment policy provides guidelines for its fund managers and lists specific allowable investments as prescribed by state law. The policy provides the ability of portfolio managers to employ varying investment styles so diversification can be maximized within statutory requirements.

Credit risk is measured by the assignment of a rating by a nationally recognized statistical rating organization (NRSRO). VMC follows state statute, which provides that commercial paper, negotiable certificates of deposit, and banker's acceptances must be rated at least A-1 by Standard and Poor's (S&P) and P-1 by Moody's Investors Service, Inc., and fixed income holdings are limited to securities that are issued by or fully guaranteed by the U.S. Treasury, U.S. government-sponsored enterprises, or U.S. government agencies, including U.S. government agency mortgage-backed securities. Money market funds are limited to those with an average credit quality of AAA by S&P.

According to GASB Statement No. 40, *Deposit and Investment Risk Disclosures*, unless there is information to the contrary, obligations of the U.S. government or obligations explicitly guaranteed by the U.S. government are not considered to have credit risk and do not require disclosure of credit quality.

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Notes to Financial Statements

June 30, 2022 and 2021

As of June 30, 2022 and 2021, VMC's investment in the Pool was not rated by a NRSRO. In compliance with state statutes, Pool policies authorize investments in U.S. Treasury securities, U.S. agency and mortgage-backed securities, municipal securities (rated at least A by two NRSROs), commercial paper (rated at least the equivalent of A-1 by two NRSROs), certificates of deposit issued by qualified public depositories, repurchase agreements, and the LGIP managed by the Washington State Treasurer's Office.

Assets and liabilities that are recorded at fair value are required to be grouped in three levels, based on the markets in which the assets and liabilities are traded and the observability of the inputs used to determine fair value. The three levels are:

Level 1 – Quoted prices (unadjusted) in active markets for identical assets or liabilities that a government can access at the measurement date

Level 2 – Inputs other than quoted prices included within Level 1 that are observable for an asset or liability, either directly or indirectly

Level 3 – Unobservable inputs for an asset or liability

The composition of investments, reported at fair value by investment type and rating at June 30, 2022 and excluding unrestricted and restricted cash and cash equivalent balances of \$48.9 million, and investment pools balances of \$27.8 million, is as follows:

Investment type		Level 1	Level 2	Ratings	Percentage of total
U.S. Treasury securities	\$	—	96,811,005	AA+/A-1+	78.7 %
U.S. agency securities		_	9,461,095	AA+	7.7
U.S. agency mortgages		_	3,039,436	AA+	2.5
Municipal bonds		_	100,071	А	0.1
Corporate notes	_		13,633,912	Various	11.0
Total investments	;				
by fair value lev	vel \$ _		123,045,519		100.0 %

Notes to Financial Statements

June 30, 2022 and 2021

The composition of investments, reported at fair value by investment type and rating at June 30, 2021 and excluding unrestricted and restricted cash and cash equivalent balances of \$127.8 million, and investment pools balances of \$46.5 million, is as follows:

Investment type	Level 1	Level 2	Ratings	Percentage of total
U.S. Treasury securities \$	_	85,267,076	AA+/A-1+	65.2 %
U.S. agency securities	_	18,411,933	AA+	14.1
U.S. agency mortgages	_	4,944,851	AA+	3.8
Municipal bonds	_	100,006	А	0.1
Corporate notes	_	19,629,256	Various	15.0
Supranational bonds	_	2,382,006	AAA	1.8
Other assets	21,363		Not rated	
Total investments				
by fair value level \$	21,363	130,735,128		100.0 %

Concentration of credit risk is the risk associated with a lack of diversification, such as having substantial investments in a few individual issuers, thereby exposing the organization to greater risks resulting from adverse economic, political, regulatory, geographic, or credit developments.

VMC's investment policy follows applicable Washington state statutes in defining authorized investments and any required credit ratings.

There are no investments whose fair value exceeds 5% of total investments that are with any one issuer other than the U.S. Treasury, U.S. agency, or U.S. government-sponsored entities. Corporate notes are investments with several companies where each company note does not exceed 5% of total investments.

## (b) Custodial Credit Risk

Custodial credit risk is the risk that, in the event of a failure of the custodian, VMC may not be able to recover the value of the investment or collateral securities that are in possession of an outside party.

With respect to investments, custodial credit risk generally applies only to direct investments of marketable securities. Custodial credit risk typically does not apply to VMC's indirect investments in securities through the use of mutual funds or governmental investment pools (such as the Pool and LGIP).

In the individually managed portfolios (which include bond proceeds and tax revenues), VMC's securities are registered in VMC's name by the custodial bank as an agent for VMC.

Notes to Financial Statements

June 30, 2022 and 2021

## (c) Interest Rate Risk

Interest rate risk is the risk that changes in interest rates of debt instruments will adversely affect the fair value of an investment. Generally, the longer the maturity of an investment is, the greater the sensitivity of its fair value to changes in market interest rates.

One of the ways VMC manages its exposure to interest rate risk is by purchasing a combination of shorter and longer-term investments and by timing cash flows from maturities so that a portion of the portfolio is maturing or coming close to maturing evenly over time as necessary to provide cash flow and liquidity needed for operations.

As a way of limiting its exposure to fair value losses arising from rising interest rates, VMC's investment policy limits its investment portfolio to maturities as follows:

lssuer/instrument	Maximum length of maturity
U.S. Treasury bonds, certificates, and bills	10 years
Other obligations of the U.S. government	
or its agencies	10 years
Statutorily allowed certificates of deposit	24 months
Commercial paper	270 days
Municipal bonds	10 years
Corporate notes	5.5 years
Supranational bonds	5 years
General obligation bonds of any state/	
local government	10 years

Securities purchased in the Pool must have a final maturity, or weighted average life, of no longer than five years. Although the Pool's market value is calculated on a monthly basis, unrealized gains or losses are not distributed to participants. The Pool distributes earnings monthly using an amortized cost methodology.

# PUBLIC HOSPITAL DISTRICT NO. 1 OF KING COUNTY, WASHINGTON, DBA VALLEY MEDICAL CENTER

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Notes to Financial Statements

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Information about the sensitivity of the fair values of VMC's investments (including investments held by the bond trustee) to market interest rate fluctuations is provided by the following table, which shows the distribution of VMC's investments by maturity. Investments in pooled assets such as investment pools are shown using the weighted average duration of the underlying assets.

	Remaining maturity (in months)						
2022 Investment type	Carrying value	12 months or less	13 to 24 months	25 to 48 months	More than 48 months		
U.S. Treasury securities U.S. agency securities	\$    96,811,005 9,461,095	17,146,037	27,620,136	48,800,196 9,461,095	3,244,636		
U.S. agency mortgages	3,039,436	7,307	96,201	371,965	2,563,963		
King County investment Pool Municipal bonds	27,783,727 100,071	_	27,783,727 —	_	100,071		
Corporate notes	13,633,912		2,105,587	4,892,154	6,636,171		
	\$	17,153,344	57,605,651	63,525,410	12,544,841		

	Remaining maturity (in months)					
2021 Investment type		Carrying value	12 months or less	13 to 24 months	25 to 48 months	More than 48 months
U.S. Treasury securities	\$	85,267,076	13,625,739	21,565,574	37,008,203	13,067,560
U.S. agency securities		18,411,933	4,759,264	—	5,998,788	7,653,881
U.S. agency mortgages		4,944,851	—	21,573	403,857	4,519,421
King County investment Pool		46,515,909	_	46,515,909	_	_
Municipal bonds		100,006	—	—	—	100,006
Corporate notes		19,629,256	7,759,227	7,390,778	4,470,484	8,767
Supranational bonds		2,382,006	2,381,881	125	_	_
Other assets		21,363				21,363
	\$	177,272,400	28,526,111	75,493,959	47,881,332	25,370,998

Notes to Financial Statements

June 30, 2022 and 2021

# (6) Capital Assets

# (a) VMC's Capital Assets

The activity in VMC's capital asset and related accumulated depreciation accounts for the years ended June 30, 2022 and 2021 is set forth below:

	Balance June 30, 2021	Additions/ adjustments	Transfers	Retirements	Balance June 30, 2022
Nondepreciable capital assets:					
Land	\$ 14,025,533	_	_	_	14,025,533
Construction in progress	62,192,820	30,040,287	(61,059,519)		31,173,588
Total capital assets not					
being depreciated	76,218,353	30,040,287	(61,059,519)		45,199,121
Capital assets being depreciated:					
Land improvements	18,777,721	—	5,207,990	—	23,985,711
Buildings, renovations, and					
furnishings	511,617,395	—	26,047,796	(67,043)	537,598,148
Fixed equipment	22,707,731		_		22,707,731
Movable equipment	208,324,231	173,735	29,219,040	(1,542,765)	236,174,241
Minor equipment	22,208,829		584,693	(126,918)	22,666,604
Total capital assets					
being depreciated	783,635,907	173,735	61,059,519	(1,736,726)	843,132,435
Total capital assets at					
historical cost	859,854,260	30,214,022		(1,736,726)	888,331,556
Less accumulated depreciation for:					
Land improvements	(12,942,314)	(357,956)	—	—	(13,300,270)
Buildings, renovations, and					
furnishings	(239,725,070)	(15,901,793)	_	15,312	(255,611,551)
Fixed equipment	(21,257,569)	(174,174)	_	—	(21,431,743)
Movable equipment	(169,071,591)	(13,074,868)	_	1,469,984	(180,676,475)
Minor equipment	(17,862,139)	(1,348,414)		99,717	(19,110,836)
Total accumulated					
depreciation	(460,858,683)	(30,857,205)		1,585,013	(490,130,875)
Total capital assets, net	\$	(643,183)		(151,713)	398,200,681

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Notes to Financial Statements

June 30, 2022 and 2021

	Balance June 30, 2020	Additions/ adjustments	Transfers	Retirements	Balance June 30, 2021
Nondepreciable capital assets:					
Land	\$ 14,025,533			—	14,025,533
Construction in progress	37,759,466	37,330,449	(12,897,095)		62,192,820
Total capital assets not being depreciated	51,784,999	37,330,449	(12,897,095)		76,218,353
Capital assets being depreciated: Land improvements	18,777,721	_	_	_	18,777,721
Buildings, renovations, and	- , ,				- , ,
furnishings	509,848,215	_	1,769,180	_	511,617,395
Fixed equipment	22,707,731	—	_	—	22,707,731
Movable equipment	198,871,216	_	10,608,783	(1,155,768)	208,324,231
Minor equipment	21,731,521		519,132	(41,824)	22,208,829
Total capital assets					
being depreciated	771,936,404		12,897,095	(1,197,592)	783,635,907
Total capital assets at					
historical cost	823,721,403	37,330,449		(1,197,592)	859,854,260
Less accumulated depreciation for:					
Land improvements	(12,720,554)	(221,760)	_	_	(12,942,314)
Buildings, renovations, and					
furnishings	(224,325,124)	(15,399,946)	_	_	(239,725,070)
Fixed equipment	(21,059,197)	(198,372)	—	—	(21,257,569)
Movable equipment	(155,658,282)	(14,569,077)	—	1,155,768	(169,071,591)
Minor equipment	(16,385,475)	(1,518,488)		41,824	(17,862,139)
Total accumulated					
depreciation	(430,148,632)	(31,907,643)		1,197,592	(460,858,683)
Total capital assets, net	\$ 393,572,771	5,422,806			398,995,577

Depreciation and amortization recognized in operating expenses were \$43.8 million and \$44.0 million for the years ended June 30, 2022 and 2021, respectively. Included in these amounts were \$13.0 million and \$12.1 million related to right to use lease assets amortization for the years ended June 30, 2022 and 2021, respectively.

Notes to Financial Statements

June 30, 2022 and 2021

# (7) Long-Term Debt and Lease Obligations

# (a) VMC's Long-Term Debt

Long-term debt consists of the following as of June 30:

	_	2022	2021
Limited tax general obligation bonds:			
2020 series, 2.04%, due serially on June 15 starting in 2021, in amounts from \$1,655,000 in 2022 to			
\$1,725,000 in 2024, plus interest due semiannually	\$	3,410,000	5,065,000
2018 series, 4% to 5%, due serially on December 1, in			
amounts from \$3,120,000 in 2022 to \$3,995,000 in 2044, plus interest due semiannually, including			
unamortized premium of \$7,391,801		100,526,801	104,306,361
2016 series, 4% to 5%, due serially on December 1, in			
unamortized premium of \$12,479,610		199,874,610	203,152,755
2011 term bond, 2.19%, due in June and December, in			
		_	2.029.801
Notes payable:			,,
Pinnacle Therapy Group, LLC due serially in January,			
plus 3.76% interest		240,000	480,000
Total long-term debt		304,051,411	315,033,917
Less current portion	_	(11,185,000)	(8,615,517)
Total long-term debt, net of current portion	\$	292,866,411	306,418,400
<ul> <li>2016 series, 4% to 5%, due serially on December 1, in amounts from \$1,565,000 in 2022 to \$16,455,000 in 2038, plus interest due semiannually, including unamortized premium of \$12,479,610</li> <li>2011 term bond, 2.19%, due in June and December, in yearly amounts from \$2,035,517 in 2022 which is the final principal payment</li> <li>Notes payable:</li> <li>Pinnacle Therapy Group, LLC due serially in January, in amount of \$240,000 each year from 2022 to 2023, plus 3.76% interest</li> <li>Total long-term debt</li> <li>Less current portion</li> </ul>	\$	199,874,610 — 240,000 304,051,411 (11,185,000)	203,152,755 2,029,801 <u>480,000</u> 315,033,917 (8,615,517)

### (i) Long-Term Debt Overview

#### Series 2020 Bond Issue

The 2020 Limited Tax General Obligation Refunding Bond was issued for the principal amount of \$6.7 million. The bond was purchased by JPMorgan Chase as a private placement. These proceeds were used to refund all series 2010A bonds. The District has pledged tax revenues to secure the bonds. The deferred amount on the refunding is being amortized over the life of the bond and is recorded in deferred outflow of resources in the statements of net position.

Notes to Financial Statements

June 30, 2022 and 2021

## Series 2018 Bond Issue

The 2018 Limited Tax General Obligation Refunding Bond was issued for the principal amount of \$101.7 million. These proceeds were used to refund all series 2010B bonds and to finance renovations and improvements to the District's main campus, construction of new facilities at a satellite campus, and other capital improvements. The District has pledged tax revenues to secure the bonds. The difference between the cash flows required to service the old debt and the cash flows required to service the new debt and complete the refunding was \$8.2 million. The economic gain was \$5.4 million. The deferred amount on the refunding is being amortized over the life of the bond and is recorded in deferred outflow of resources in the statements of net position.

#### Series 2016 Bond Issue

The 2016 Limited Tax General Obligation Refunding Bond was issued for the principal amount of \$193.9 million. These proceeds were used to refund the majority of the 2008 bonds. The District has pledged tax revenues to secure the bonds. The difference between the cash flows required to service the old debt and the cash flows required to service the new debt and complete the refunding was \$19.9 million. The economic gain was \$13.3 million. The deferred amount on the refunding is being amortized over the life of the bond and is recorded in deferred outflow of resources in the statements of net position.

## Series 2011 Bond Issue

The 2011 Limited Tax General Obligation Refunding Bond was issued for \$35.6 million. The District has pledged tax revenues to secure the bonds. The bond was issued for the purpose of refunding series 2001 bonds.

## (ii) Debt Compliance

Under the terms of its financing agreements, the District has agreed to meet certain covenants. Bond covenants related to the Limited Tax General Obligation (LTGO) bonds require budgeting for making annual levies of taxes, within constitutional and statutory tax limitations provided by law on all property within the District subject to taxation, together with any other money legally available, to be sufficient to pay the principal and interest of the LTGO bonds.

Additional covenants require continued disclosure through the Municipal Securities Rulemaking Board, compliance with limits of encumbrances, indebtedness, disposition of assets, and transfer services.

Notes to Financial Statements

June 30, 2022 and 2021

### (iii) Long-Term Debt Maturities

The following schedule shows debt service requirements for the next five years and thereafter, as of June 30, 2022, for both principal and interest. Total unamortized premiums and discounts are \$19.9 million as of June 30, 2022.

		_	Principal	Interest	Total
2023		\$	11,185,000	13,866,938	25,051,938
2024			11,665,000	13,350,190	25,015,190
2025			10,675,000	12,799,625	23,474,625
2026			11,445,000	12,246,625	23,691,625
2027			12,255,000	11,654,125	23,909,125
2028–2032			75,040,000	47,845,500	122,885,500
2033–2037			102,805,000	25,756,625	128,561,625
2038–2042			41,310,000	4,956,000	46,266,000
2043–2045			7,800,000	394,750	8,194,750
	Total payments	\$_	284,180,000	142,870,378	427,050,378

#### (iv) Change in Total Long-Term Liabilities

Changes in total long-term liabilities, exclusive of lease liabilities, during the fiscal years ended June 30, 2022 and 2021 are summarized below:

	Balance June 30, 2021	Increases	Decreases	Balance June 30, 2022	Due within one year
Limited tax general					
obligation bonds:					
2020 Series	\$ 5,065,000	—	(1,655,000)	3,410,000	1,685,000
2018 Series	104,306,361	_	(3,779,560)	100,526,801	1,330,000
2016 Series	203,152,755	_	(3,278,145)	199,874,610	7,930,000
2011 Series	2,029,801	_	(2,029,801)	_	_
Note payable	480,000		(240,000)	240,000	240,000
Total long-term					
debt	315,033,917	_	(10,982,506)	304,051,411	11,185,000
Other long-term liabilities	18,655,770	_	(18,655,770)	_	_
Unearned compensation	21,363		(21,363)		
Total long-term					
liabilities	\$_333,711,050		(29,659,639)	304,051,411	11,185,000

Notes to Financial Statements

June 30, 2022 and 2021

	Balance June 30, 2020	Increases	Decreases	Balance June 30, 2021	Due within one year
Limited tax general obligation bonds:					
2020 Series	\$ 6,680,000	_	(1,615,000)	5,065,000	1,655,000
2018 Series	107,786,685	_	(3,480,324)	104,306,361	3,120,000
2016 Series	207,037,330	_	(3,884,575)	203,152,755	1,565,000
2011 Series	5,672,683	_	(3,642,882)	2,029,801	2,035,517
Note payable	720,000		(240,000)	480,000	240,000
Total long-term					
debt	327,896,698	—	(12,862,781)	315,033,917	8,615,517
Other long-term liabilities	3,550,806	15,104,964	_	18,655,770	_
Unearned compensation	6,913,778		(6,892,415)	21,363	
Total long-term					
liabilities	\$_338,361,282_	15,104,964	(19,755,196)	333,711,050	8,615,517

### (b) Leases

#### (i) Lessee

VMC enters into noncancellable leases primarily for buildings and equipment. For leases with a maximum possible term of 12 months or less at commencement, VMC recognizes expense based on the terms of the lease contract. For all other leases, VMC recognizes a lease liability, which is recorded within current portion of lease liabilities and long-term lease liabilities in the statements of net position and an intangible right-to-use lease asset, net of accumulated amortization at the present value of payments expected to be made throughout the lease term. VMC uses its incremental borrowing rate based on information available at the commencement date of the lease in determining the present value of lease payments.

Subsequently, the lease liability is reduced by the principal portion of lease payments made. Interest expense is recognized ratably over the contract term. The right-to-use lease asset is initially measured as the initial amount of the lease liability, less lease payments made at or before the lease commencement date, plus any initial direct costs ancillary to placing the underlying asset into service, less any lease incentives received at or before the lease commencement date. Subsequently, the right-to-use lease asset is amortized on a straight-line basis over the shorter of the lease term or the useful life of the underlying asset which is recorded within depreciation and amortization in the statements of revenues, expenses and changes in net position.

Some leases include one or more renewal options which generally extend the lease at the then market rate of rental payments. All such options are at VMC's discretion and if it is reasonably certain that the renewal option(s) will be exercised by VMC, the renewal option payments and term are included in VMC's measurement of the lease liability and right-to-use lease asset.

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June 30, 2022 and 2021

Certain leases require VMC to make variable lease payments that relate to common area maintenance (CAM), insurance, taxes, or other payments based on performance or usage. Variable lease payments, other than those payments that depend on an index or rate or are fixed in substance, are excluded from the measurement of the lease liability. Variable lease payments are recognized within other or supplies expense in the statements of revenues, expenses and changes in net position when the event, activity or circumstance in the lease agreement on which those payments are assessed occurs. The amounts recognized as expense for variable lease payments not included in the measurement of the lease liability were \$4.9 million and \$4.7 million during the fiscal years ended June 30, 2022 and 2021, respectively.

### Right-to-use lease asset

The activity in VMC's right-to-use lease asset and related accumulated amortization accounts for the fiscal years ended June 30, 2022 and 2021 is set forth below:

-	Balance June 30, 2021	Additions	Modifications/ renewals	Deductions	Balance June 30, 2022
Lease Assets: Building \$	131,820,506	5,785,588	1,927,130	(11,614,298)	127,918,926
Equipment	5,957,422				5,957,422
Total lease assets	137,777,928	5,785,588	1,927,130	(11,614,298)	133,876,348
Less accumulated amortization For: Buildings Equipment	(16,413,161) (905,361)	(16,727,353) (1,444,007)		1,587,566	(31,552,948) (2,349,368)
Total accumulated amortization	(17,318,522)	(18,171,360)		1,587,566	(33,902,316)
Total lease assets, net \$	120,459,406	(12,385,772)	1,927,130	(10,026,732)	99,974,032

# Notes to Financial Statements

June 30, 2022 and 2021

	Balance June 30, 2020	Additions	Modifications/ renewals	Deductions	Balance June 30, 2021
Lease Assets: Building \$ Equipment	126,341,682 1,239,774	2,482,377 4,717,036	2,996,447		131,820,506 5,957,422
Total lease assets	127,581,456	7,199,413	2,997,059	_	137,777,928
Less accumulated amortization For: Buildings Equipment	(47,751)	(16,564,423) (857,610)	151,262		(16,413,161) (905,361)
Total accumulated amortization	(47,751)	(17,422,033)	151,262		(17,318,522)
Total lease assets, net 🖇	127,533,705	(10,222,620)	3,148,321		120,459,406

# Lease liabilities

Changes in lease liabilities during the fiscal years ended June 30, 2022 and 2021 are summarized below:

	Beginning balance	Additions	Remeasurements and renewals	Deductions	Ending balance	Due within one year
Fiscal year ended: June 30, 2022 June 30, 2021	\$ 125,441,288 127,538,161	5,785,587 7,199,414	1,927,129 3,148,328	(24,227,414) (12,444,615)	108,926,590 125,441,288	13,719,162 14,004,637

#### Lease maturities

The following schedule shows future annual lease payments, and in five year increments thereafter, as of June 30, 2022, for both principal and interest:

		 Principal	Interest	Total
2023		\$ 13,719,773	3,008,939	16,728,712
2024		13,652,374	2,639,123	16,291,497
2025		13,709,030	2,228,593	15,937,623
2026		12,719,531	1,817,068	14,536,599
2027		9,707,903	1,488,828	11,196,731
2028–2032		38,984,321	3,449,060	42,433,381
2033–2037		 6,433,658	210,894	6,644,552
	Total payments	\$ 108,926,590	14,842,505	123,769,095

Notes to Financial Statements June 30, 2022 and 2021

### (ii) Lessor

VMC leases building space and land on its campus to external vendors for retail space and to physician groups for medical practices. For leases with terms greater than 12 months, VMC recognizes a lease receivable and deferred inflows of resources at the present value of payments expected to be received during the lease term using VMC's incremental borrowing rate.

Subsequently, the lease receivable is reduced by the lease payments received and the discount on the lease receivable is amortized through recognition of interest income, which is recorded in other, net in the statements of revenues, expenses and changes in net position. The current portion of the lease receivable is recorded within other current assets and the long-term lease receivable is recorded within other assets in the statements of net position. The deferred inflow of resources are recognized over the lease term in subsequent periods as lease revenue, which is recorded in other revenue in the statements of revenues, expenses and changes in net position.

Certain leases require the lessee to make variable lease payments that relate to common area maintenance (CAM), insurance, taxes, payments based on performance or usage. Variable lease payments, other than those payments that depend on an index or rate or are fixed in substance, are excluded from the measurement of the lease receivable. Variable lease payments are recognized as other revenue in the statements of revenues, expenses and changes in net position when the event, activity or circumstance in the lease agreement on which those payments are assessed occurs.

Revenue from leases for the fiscal years ended June 30, 2022 and 2021 is as follows:

	 For year ended June 30			
	 2022 2021			
Lease Revenue Interest Revenue	\$ 1,460,674 797,445	1,505,882 744,225		
Total	\$ 2,258,119	2,250,107		

## (8) Risk Management

VMC is exposed to risk of loss related to professional and general liability; employee medical, dental, and pharmaceutical claims; and injuries to employees. VMC maintains a program of purchased insurance and excess insurance coverage for professional and general liability, as well as self-insurance liabilities. VMC is exposed to various risks of loss from torts; theft of, damage to, and destruction of assets; business interruption; errors and omissions; employee injuries and illnesses; and natural disasters. Commercial insurance coverage is purchased for claims arising from such matters, and no claims have exceeded such coverage. In the event a claim exceeds the amount of coverage purchased, the amount exceeding the coverage is the responsibility of the company, in this case, VMC.

The self-insurance liability represents the estimated ultimate cost of settling claims resulting from events that have occurred on or before the statement of net position date. The liability includes amounts that will

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Notes to Financial Statements

June 30, 2022 and 2021

be required for future payments of employee and dependent health benefit claims, as well as workers' compensation claims that have been reported and claims related to events that have occurred but have not been reported, and a tail liability for professional and general liability.

#### (a) Professional and General Liability

VMC purchases insurance from a third-party insurance carrier for professional and general liability. Insurance limits are \$3.0 million per claim, with a \$12.0 million annual aggregate, on an occurrence basis. VMC also maintains excess commercial insurance above the first layer of \$3.0 million/\$12.0 million on a claims-made basis with a limit of liability of \$25.0 million per occurrence and a \$25.0 million annual aggregate.

## (b) Changes in the Self-Insurance Liability – Tail Liability

VMC has established a liability based on the requirement of GASB Statement No. 10, *Accounting and Financial Reporting for Risk Financing and Related Insurance Issues*, which requires that a liability for claims be reported if information prior to the issuance of the financial statements indicates that it is probable that a liability has been incurred at the date of the financial statements and the amount of the loss can be reasonably estimated. The liability includes the amount that will be required for future payments of claims that have been reported and claims related to events that have occurred but have not been reported and an estimated tail liability for any claims in excess of coverage with the excess insurance policies on a claims-made basis.

The self-insurance liability of approximately \$2.3 million and \$1.8 million as of June 30, 2022 and 2021, respectively is included in the interest, patient refunds and other liabilities in the statements of net position.

## (c) Employee Medical and Dental

VMC is self-insured for medical and dental benefits. The accrued liabilities for the self-insured component of the plan include the unpaid portion of claims that have been reported and estimates for claims that have been incurred but not reported. VMC also carries stop-loss coverage for medical claims subject to aggregate and specific deductibles. The aggregate deductible is applied once to the first medical claim in the calendar year and specific deductible is applied to each medical claim filed in the calendar year. VMC has recorded an actuarially estimated liability for health (medical and dental) claims that have been incurred but not reported of \$4.4 million at June 30, 2022 and 2021. These liabilities are included in accrued salaries, wages, and employee benefits liabilities in the accompanying VMC statements of net position. The health benefit claims liability at June 30, 2022 and 2021 is based on undiscounted calculations.

#### (d) Workers' Compensation

VMC is self-insured for workers' compensation claims up to \$0.5 million per claim in 2022 and 2021. Excess insurance coverage is purchased for risk above the per claim self-insured retention level. The accrued liabilities of the plan include the self-insured components of unpaid portion of claims that have been reported and estimates for claims that have been incurred but not reported. VMC has recorded an actuarially determined estimated liability for workers' compensation claims of \$5.1 million at June 30,

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Notes to Financial Statements

June 30, 2022 and 2021

2022 and 2021, which are included in accrued salaries, wages, and benefits liabilities in the accompanying VMC statements of net position. The workers' compensation liability at June 30, 2022 and 2021 is based on undiscounted calculations.

#### (9) Retirement Plans

VMC offers its employees two deferred compensation plans created in accordance with Internal Revenue Code Sections 403(b) and 457. The plans, available to all employees, permit them to defer a portion of their salary until future years. The deferred compensation is payable to employees upon termination, retirement, death, or unforeseen emergency.

VMC contributes a 5% employer contribution into the 403(b) plan for all employee groups with a 2% employer match on a 2% employee contribution. Employer contributions into the 403(b) plan totaled \$24.6 million and \$14.3 million for the years ended June 30, 2022 and 2021, respectively.

It is the opinion of internal legal counsel that VMC has no uninsured liability for losses under the plans. Under both plans, the participants select investments from alternatives offered by the plans, and the funds are held in trust/custodial accounts with the custodians, who are under contract with VMC to manage the plans. Investment selection by a participant may be changed each pay period. VMC manages none of the investment selections. By making the selections, enrollees accept and assume all risks that pertain to the plan and its administration.

In accordance with the Internal Revenue Service code, and accounted for in accordance with GASB Statement No. 32, *Accounting and Financial Reporting for Internal Revenue Code Section 457 Deferred Compensation Plans*, VMC placed the deferred compensation plan assets of the plans into a trust for the exclusive benefit of plan participants and beneficiaries.

VMC has limited administrative involvement and does not select investment options for either plan, as each plan has an investment adviser. VMC does not hold the assets of either plan in a trustee capacity and does not perform fiduciary accountability for the plans.

## (10) Related-Party Transactions

VMC has engaged in a number of transactions with related parties. These transactions are recorded by VMC as either revenue or expense transactions because economic benefits are either provided or received by VMC. VMC records cash transfers between VMC and related parties that are not the result of economic benefits as nonoperating expense in the statements of revenues, expenses, and changes in net position.

## (a) University of Washington

A total of \$10.9 million and \$15.1 million was paid and recognized by VMC to divisions of the University for the years ended June 30, 2022 and 2021, respectively, for transactions primarily related to referenced laboratory work and management assistance within various departments. The expenses are recorded as purchased services expense in the statements of revenues, expenses, and changes in net position.

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Notes to Financial Statements

June 30, 2022 and 2021

# (b) State of Washington

The State of Washington Medicaid Transformation Demonstration (MTD) program, which commenced in fiscal year 2018, is a five-year contract between the state and CMS, authorizing up to \$1.5 billion federal matching funds to promote innovative, sustainable, and systemic changes that improve the overall health of the state. WSHCA requested intergovernmental transfers from other state and local public entities to finance a portion of the nonfederal share. VMC recorded \$8.0 million and \$7.2 million for the years ended June 30, 2022 and 2021, respectively, in intergovernmental transfers to the state, which is included in funding to affiliates in the statement of revenues, expenses, and changes in net position.

The state of Washington submitted and received approval for incentive payments under the MTD program, of which VMC received \$8.8 million and \$7.9 million for the years ended June 30, 2022 and 2021, respectively, which is included in funding from affiliates in the statement of revenues, expenses, and changes in net position.

# (11) Commitments and Contingencies

## (a) Construction Commitments

VMC has current commitments at June 30, 2022 of \$5.8 million related to various construction projects, equipment purchases and information technology implementations. VMC intends to use unrestricted for general capital improvement and operations funds for these commitments.

## (b) Regulatory Environment

The healthcare industry is subject to numerous laws and regulations from federal, state, and local governments. These laws and regulations include, but are not limited to, matters such as licensure, accreditation, governmental healthcare program participation requirements, reimbursement for patient services, and Medicare and Medicaid fraud and abuse. Government agencies are actively conducting investigations concerning possible violations of fraud and abuse statutes and regulations by healthcare providers. Violations of these laws and regulations could result in expulsion from government healthcare programs, together with the imposition of significant fines and penalties, as well as significant repayments for patient services previously billed. Management believes that VMC is in compliance with the fraud and abuse regulations can be subject to future government review and interpretation as well as regulatory actions unknown or unasserted at this time.

## (c) Litigation

VMC is involved in litigation and regulatory investigations arising in the course of business. After consultation with legal counsel, management estimates that these matters will be resolved without material adverse effect to VMC's future financial position or results from operations.

Notes to Financial Statements

June 30, 2022 and 2021

# (d) Collective Bargaining Agreements

VMC has a total of approximately 3,700 employees. Of this total, approximately 66% are covered under collective bargaining agreements as of June 30, 2022. Nurses are represented by Service Employees International Union (SEIU) 1199 and other healthcare and support workers are represented by Office and Professional Employees International Union (OPEIU), United Food and Commercial Workers (UFCW), and International Union of Operating Engineers (IUOE) Operating Engineers. The collective bargaining agreements with SEIU 1199 expire on June 30, 2023. OPEIU, UFCW, and IUOE Operating Engineers expire on October 31, 2024, June 30, 2024, and October 31, 2024, respectively.

					Expenditures			
Federal Agency (Pass-Through Agency)	Federal Program	ALN Number	Other Award Number	From Pass- Through Awards	From Direct Awards	Total	Passed through to Subrecipients	Note
CENTERS FOR DISEASE CONTROL AND PREVENTION, HEALTH AND HUMAN SERVICES, DEPARTMENT OF (via Washington State Department of Health)	Immunization Cooperative Agreements	93.268	C17123	798,564		798,564		Note 3
HEAL TH RESOURCES AND SERVICES ADMINISTRATION, HEALTH AND HUMAN SERVICES, DEPARTMENT OF	COVID 19 - HRSA COVID-19 Claims Reimbursement for the Uninsured Program and the COVID-19 Coverage Assistance Fund	93.461		'	1,255,289	1,255,289	T	
HEALTH RESOURCES AND SERVICES ADMINISTRATION, HEALTH AND HUMAN SERVICES, DEPARTMENT OF	COVID 19 - Provider Relief Fund and American Rescue Plan (ARP) Rural Distribution	93.498			1,966,858	1,966,858	ſ	
FEDERAL EMERGENCY MANAGEMENT AGENCY, HOMELAND SECURITY, DEPARTMENT OF (via University of Washington)	COVID 19 - Disaster Grants - Public Assistance (Presidentially Declared Disasters)	97.036	UWSC12043	9,291,025	1	9,291,025	ı	
	F	otal Federal	Total Federal Awards Expended:	10,089,589	3,222,147	13,311,736	•	

King County Public Hospital District No. 1 Schedule of Expenditures of Federal Awards For the Year Ended June 30, 2022

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The accompanying notes are an integral part of this schedule.

# PUBLIC HOSPITAL DISTRICT NO. 1 OF KING COUNTY VALLEY MEDICAL CENTER

# NOTES TO THE SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS

# For the Year Ended June 30, 2022

# NOTE 1 – BASIS OF ACCOUNTING

This schedule is prepared on the same basis of accounting as the District's financial statements. The District reports its financial information in a form which complies with the pronouncements of the Governmental Accounting Standards Board and the "Audit and Accounting Guide for Healthcare Organizations" of the American Institute of Certified Public Accountants.

# NOTE 2 – FEDERAL DE MINIMIS INDIRECT COST RATE

The District has elected to use the 10-percent de minimis indirect cost rate allowed under the Uniform Guidance.

# NOTE 3 – NONCASH AWARDS - VACCINATIONS

The amount of vaccine reported on the schedule is the value of vaccines received by the District during the current year and priced as prescribed by the Washington State Department of Health.

# NOTE 4 – PROGRAM COSTS

The amounts shown as current year expenditures represent only the federal grant portion of the program costs. Entire program costs, including the District's portion, may be more than shown.

# <u>NOTE 5 – FEMA GRANT 97.036</u>

The amount reported on the schedule for FEMA grant (CFDA# 97.036) was for expenditures incurred from March 2020 to June 2020. The District reported the amount in fiscal year ended June 30, 2022 as the subaward agreement with University of Washington was executed during fiscal year 2022.

# **ABOUT THE STATE AUDITOR'S OFFICE**

The State Auditor's Office is established in the Washington State Constitution and is part of the executive branch of state government. The State Auditor is elected by the people of Washington and serves four-year terms.

We work with state agencies, local governments and the public to achieve our vision of increasing trust in government by helping governments work better and deliver higher value.

In fulfilling our mission to provide citizens with independent and transparent examinations of how state and local governments use public funds, we hold ourselves to those same standards by continually improving our audit quality and operational efficiency, and by developing highly engaged and committed employees.

As an agency, the State Auditor's Office has the independence necessary to objectively perform audits, attestation engagements and investigations. Our work is designed to comply with professional standards as well as to satisfy the requirements of federal, state and local laws. The Office also has an extensive quality control program and undergoes regular external peer review to ensure our work meets the highest possible standards of accuracy, objectivity and clarity.

Our audits look at financial information and compliance with federal, state and local laws for all local governments, including schools, and all state agencies, including institutions of higher education. In addition, we conduct performance audits and cybersecurity audits of state agencies and local governments, as well as state whistleblower, fraud and citizen hotline investigations.

The results of our work are available to everyone through the more than 2,000 reports we publish each year on our website, <u>www.sao.wa.gov</u>. Additionally, we share regular news and other information via an email subscription service and social media channels.

We take our role as partners in accountability seriously. The Office provides training and technical assistance to governments both directly and through partnerships with other governmental support organizations.

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